

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Taxation | | | | | | | | |
| Summary | | | | | | | | |
| Total Expenditures | - | - | - | - | - | - | - | - % |
| General Levy | | | | | | | | |
| 10-4-100410-5000 GENERAL TAX-RESIDENTIAL | (39,935,456) | (43,190,300) | (43,198,500) | (2,476,800) | (45,675,300) | (2,173,100) | (47,848,400) | 10.8% |
| 10-4-100410-5010 GENERAL TAX-MULTI-RESIDENTIAL | (125,837) | (112,450) | (168,300) | - | (168,300) | - | (168,300) | - % |
| 10-4-100410-5020 GENERAL TAX-FARMLAND | (93,396) | (105,847) | (96,000) | - | (96,000) | - | (96,000) | - % |
| 10-4-100410-5030 GENERAL TAX-MANAGED FOREST | (135) | (142) | (100) | - | (100) | - | (100) | - % |
| 10-4-100410-5040 GENERAL TAX-COMMERCIAL | (1,296,219) | (1,379,981) | (1,237,400) | - | (1,237,400) | - | (1,237,400) | - % |
| 10-4-100410-5050 GENERAL TAX-SHOPPING CENTRE | (491,446) | (518,700) | (464,400) | - | (464,400) | - | (464,400) | - % |
| 10-4-100410-5070 GENERAL TAX-INDUSTRIAL | (510,376) | (559,347) | (314,500) | - | (314,500) | - | (314,500) | - % |
| 10-4-100410-5080 GENERAL TAX-LARGE INDUSTRIAL | (226,830) | (239,629) | (205,400) | - | (205,400) | - | (205,400) | - % |
| 10-4-100410-5090 GENERAL TAX-PIPELINE | (151,858) | (163,331) | (130,400) | - | (130,400) | - | (130,400) | - % |
| 10-4-100410-5130 GENERAL TAX-OTHER | (4,035) | (4,043) | (3,400) | - | (3,400) | - | (3,400) | - % |
| Total General Levy | (42,835,588) | (46,273,770) | (45,818,400) | (2,476,800) | (48,295,200) | (2,173,100) | (50,468,300) | 10.1% |
| Total Revenue: | (42,835,588) | (46,273,770) | (45,818,400) | (2,476,800) | (48,295,200) | (2,173,100) | (50,468,300) | 10.1% |
| Total Taxation | (42,835,588) | (46,273,770) | (45,818,400) | (2,476,800) | (48,295,200) | (2,173,100) | (50,468,300) | 10.1% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Corporate Revenues | | | | | | | | |
| Summary | | | | | | | | |
| Total Expenditures | - | - | - | - | - | - | - | - % |
| Supplementary Levy | | | | | | | | |
| 10-4-100420-5000 SUPP TAX-RESIDENTIAL | (577,709) | (912,278) | (755,000) | - | (755,000) | - | (755,000) | - % |
| 10-4-100420-5010 SUPP TAX-MULTI-RESIDENTIAL | - | (38,903) | - | - | - | - | - | - % |
| 10-4-100420-5020 SUPP TAX-FARMLAND | (7,246) | (737) | - | - | - | - | - | - % |
| 10-4-100420-5040 SUPP TAX-COMMERCIAL | (7,063) | 7,682 | (45,000) | - | (45,000) | - | (45,000) | - % |
| 10-4-100420-5070 SUPP TAX-INDUSTRIAL | (483) | - | - | - | - | - | - | - % |
| 10-4-100420-5090 SUPP TAX-PIPELINE | (4,576) | (3,476) | - | - | - | - | - | - % |
| Total Supplementary Levy | (597,077) | (947,712) | (800,000) | - | (800,000) | - | (800,000) | - % |
| Payments in Lieu-General | | | | | | | | |
| 10-4-100430-5160 PIL GEN TAX-PROV | (14,034) | (14,803) | (21,800) | - | (21,800) | - | (21,800) | - % |
| 10-4-100430-5163 PIL GEN TAX-LCBO | - | - | (3,600) | - | (3,600) | - | (3,600) | - % |
| 10-4-100430-5179 PIL GEN TAX-MUNICIPAL ENT | (34,600) | (35,503) | (14,800) | - | (14,800) | - | (14,800) | - % |
| Total Payments in Lieu-General | (48,634) | (50,306) | (40,200) | - | (40,200) | - | (40,200) | - % |
| Tile Loans | | | | | | | | |
| 10-4-100440-5140 LOC IMP-TILE | (10,897) | (10,897) | (10,900) | - | (10,900) | - | (10,900) | - % |
| Total Tile Loans | (10,897) | (10,897) | (10,900) | - | (10,900) | - | (10,900) | - % |
| Payments in Lieu-Supplementary | | | | | | | | |
| 10-4-110780-5988 CONTRIBUTION-DEFERRED REVENUE | - | - | - | (209,100) | (209,100) | - | (209,100) | - % |
| Total Payments in Lieu-Supplementary | - | - | - | (209,100) | (209,100) | - | (209,100) | - % |
| Other Revenues | | | | | | | | |
| 10-4-110790-5164 PROVINCIAL OFFENCES ACT | (87,695) | (34,033) | (45,000) | (40,000) | (85,000) | - | (85,000) | 88.9% |
| 10-4-110790-5184 OCIF FORMULA BASED GRANT | (1,541,961) | (1,092,223) | (1,540,000) | 421,000 | (1,119,000) | - | (1,119,000) | (27.3%) |
| 10-4-110790-5186 GAS TAX-FEDERAL | (998,779) | (514,376) | (998,000) | (73,000) | (1,071,000) | - | (1,071,000) | 7.3% |
| 10-4-110790-5187 GAS TAX-COUNTY | (611,205) | (308,625) | (611,000) | - | (611,000) | - | (611,000) | - % |
| 10-4-110790-5188 GAS TAX-PROV | (285,098) | - | (285,000) | - | (285,000) | - | (285,000) | - % |
| 10-4-110790-5190 DIVIDENDS-ESSEX POWER | (587,195) | (595,840) | (580,000) | (20,000) | (600,000) | - | (600,000) | 3.4% |
| 10-4-110790-5191 DIVIDENDS-SOLAR PANELS-ESSEX POWER | (17,729) | (17,729) | (24,900) | - | (24,900) | - | (24,900) | - % |
| 10-4-110790-5194 ADMINISTRATIVE PENALTY SYSTEM | (3,437) | (3,645) | (2,500) | - | (2,500) | - | (2,500) | - % |
| 10-4-110790-5201 LEASE-ROOF | (16,361) | (10,225) | (7,100) | - | (7,100) | - | (7,100) | - % |
| 10-4-110790-5202 LEASE-TOWER | (244,461) | (73,641) | (89,000) | - | (89,000) | - | (89,000) | - % |
| 10-4-110790-5250 PENALTY/INTEREST-TAX | (473,132) | (498,048) | (403,000) | (70,000) | (473,000) | - | (473,000) | 17.4% |
| 10-4-110790-5260 INTEREST | (5,820,587) | (4,047,341) | (2,950,000) | - | (2,950,000) | - | (2,950,000) | - % |
| 10-4-110790-5990 SURPLUS | (145,499) | (172,909) | (150,000) | - | (150,000) | - | (150,000) | - % |
| Total Other Revenues | (10,833,139) | (7,368,635) | (7,685,500) | 218,000 | (7,467,500) | - | (7,467,500) | (2.8%) |
| Total Revenue: | (11,489,747) | (8,377,550) | (8,536,600) | 8,900 | (8,527,700) | - | (8,527,700) | (0.1%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--------------------------|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Total Corporate Revenues | (11,489,747) | (8,377,550) | (8,536,600) | 8,900 | (8,527,700) | - | (8,527,700) | (0.1%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Mayor & Council | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-210610-7000 REG PAY-FULL TIME-MAYOR & COUNCIL | 258,470 | 215,991 | 282,800 | 10,400 | 293,200 | - | 293,200 | 3.7% |
| 10-5-210610-7082 CPP-MAYOR & COUNCIL | 11,540 | 9,752 | 11,000 | 500 | 11,500 | - | 11,500 | 4.5% |
| 10-5-210610-7084 OMERS-MAYOR & COUNCIL | 17,935 | 15,456 | 18,200 | 700 | 18,900 | - | 18,900 | 3.8% |
| 10-5-210610-7086 EHT-MAYOR & COUNCIL | 5,648 | 4,729 | 5,500 | 200 | 5,700 | - | 5,700 | 3.6% |
| 10-5-210610-7088 WSIB-MAYOR & COUNCIL | 8,497 | 7,106 | 8,300 | 300 | 8,600 | - | 8,600 | 3.6% |
| 10-5-210610-7090 GROUP INSURANCE-MAYOR & COUNCIL | 1,598 | 1,366 | 2,600 | 200 | 2,800 | - | 2,800 | 7.7% |
| 10-5-210610-7092 GREEN SHIELD-MAYOR & COUNCIL | 45,125 | 43,521 | 46,200 | 6,700 | 52,900 | - | 52,900 | 14.5% |
| Total Wages & Benefits | 348,813 | 297,921 | 374,600 | 19,000 | 393,600 | - | 393,600 | 5.1% |
| Administrative Expenses | | | | | | | | |
| 10-5-210640-7100 OFFICE SUPPLIES-MAYOR & COUNCIL | 336 | 2,327 | 1,000 | - | 1,000 | - | 1,000 | - % |
| 10-5-210640-7112 ADVERTISING-MAYOR & COUNCIL | 2,304 | 1,803 | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-210640-7114 MEETINGS/SPEC EXP-MAYOR & COUNCIL | 43,477 | 13,354 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-210640-7170 CELL PHONE-MAYOR & COUNCIL | 2,186 | 1,869 | 5,500 | - | 5,500 | - | 5,500 | - % |
| Total Administrative Expenses | 48,303 | 19,353 | 38,500 | - | 38,500 | - | 38,500 | - % |
| Personnel Expenses | | | | | | | | |
| 10-5-210650-7130 TRAVEL-MAYOR & COUNCIL | - | - | 200 | - | 200 | - | 200 | - % |
| 10-5-210650-7132 CONF/SEMINAR-MAYOR & COUNCIL | 17,847 | 17,644 | 35,000 | 17,500 | 52,500 | - | 52,500 | 50.0% |
| 10-5-210650-7134 MEMBERSHIP/SUBSCR-MAYOR & COUNCIL | - | 193 | 5,000 | - | 5,000 | - | 5,000 | - % |
| Total Personnel Expenses | 17,847 | 17,837 | 40,200 | 17,500 | 57,700 | - | 57,700 | 43.5% |
| Program Services | | | | | | | | |
| 10-5-210680-7206 AUTHORIZED BY COUNCIL-MAYOR & COUNCIL | 1,423 | - | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-210680-7207 GRANTS-MAYOR & COUNCIL | 11,434 | 14,385 | 21,500 | - | 21,500 | - | 21,500 | - % |
| 10-5-210680-7209 NEWCAST PUBLICATION-MAYOR & COUNCIL | - | 1,242 | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-210680-7219 VOLUNTEER RECOGNITION-MAYOR & COUNCIL | - | - | 7,000 | - | 7,000 | - | 7,000 | - % |
| 10-5-210680-8502 PROMOTIONAL ITEMS-MAYOR & COUNCIL | 5,621 | 3,702 | 7,500 | - | 7,500 | - | 7,500 | - % |
| Total Program Services | 18,478 | 19,329 | 40,500 | - | 40,500 | - | 40,500 | - % |
| Total Expenditures | 433,441 | 354,440 | 493,800 | 36,500 | 530,300 | - | 530,300 | 7.4% |
| Total Revenues | - | - | - | - | - | - | - | - % |
| Total Mayor & Council | 433,441 | 354,440 | 493,800 | 36,500 | 530,300 | - | 530,300 | 7.4% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Strategy & Engagement | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-280610-7000 REG PAY-FULL TIME-STRATEGY | 265,097 | 274,306 | 340,500 | 24,100 | 364,600 | - | 364,600 | 7.1% |
| 10-5-280610-7001 REG PAY-PART TIME-STRATEGY | 23,114 | - | 20,000 | 500 | 20,500 | - | 20,500 | 2.5% |
| 10-5-280610-7080 EI-FULL TIME-STRATEGY | 2,846 | 3,354 | 4,000 | 200 | 4,200 | - | 4,200 | 5.0% |
| 10-5-280610-7082 CPP-FULL TIME-STRATEGY | 8,669 | 10,627 | 12,800 | 600 | 13,400 | - | 13,400 | 4.7% |
| 10-5-280610-7084 OMERS-STRATEGY | 32,532 | 31,113 | 38,100 | 5,200 | 43,300 | - | 43,300 | 13.6% |
| 10-5-280610-7086 EHT-STRATEGY | 5,657 | 5,399 | 7,000 | 500 | 7,500 | - | 7,500 | 7.1% |
| 10-5-280610-7088 WSIB-STRATEGY | 7,263 | 7,129 | 9,100 | 400 | 9,500 | - | 9,500 | 4.4% |
| 10-5-280610-7090 GROUP INSURANCE-STRATEGY | 15,947 | 16,514 | 20,600 | - | 20,600 | - | 20,600 | - % |
| 10-5-280610-7092 GREEN SHIELD-STRATEGY | 13,424 | 17,149 | 20,700 | 2,900 | 23,600 | - | 23,600 | 14.0% |
| Total Wages & Benefits | 374,549 | 365,591 | 472,800 | 34,400 | 507,200 | - | 507,200 | 7.3% |
| Administrative Expenses | | | | | | | | |
| 10-5-280640-7100 OFFICE SUPPLIES-STRATEGY | 131 | 452 | 500 | 1,300 | 1,800 | - | 1,800 | 260.0% |
| 10-5-280640-7104 POSTAGE-STRATEGY | 5 | - | 500 | - | 500 | - | 500 | - % |
| 10-5-280640-7114 MEETING/SPEC EXPENSE-STRATEGY | 312 | 271 | 500 | - | 500 | - | 500 | - % |
| 10-5-280640-7170 CELL PHONE-STRATEGY | 1,052 | 1,881 | 1,800 | 500 | 2,300 | - | 2,300 | 27.8% |
| Total Administrative Expenses | 1,500 | 2,604 | 3,300 | 1,800 | 5,100 | - | 5,100 | 54.5% |
| Personnel Expenses | | | | | | | | |
| 10-5-280650-7130 TRAVEL-STRATEGY | 433 | - | 500 | - | 500 | - | 500 | - % |
| 10-5-280650-7132 CONFERENCES/SEMINARS-STRATEGY | 4,402 | 5,340 | 6,500 | 1,500 | 8,000 | - | 8,000 | 23.1% |
| 10-5-280650-7134 MEMBERSHIPS/SUBSCRIPTIONS-STRATEGY | 786 | 799 | 800 | 500 | 1,300 | - | 1,300 | 62.5% |
| Total Personnel Expenses | 5,621 | 6,139 | 7,800 | 2,000 | 9,800 | - | 9,800 | 25.6% |
| Program Services | | | | | | | | |
| 10-5-280680-7211 OTHER-STRATEGY | 1,632 | 20,610 | 118,900 | - | 118,900 | 60,000 | 178,900 | 50.5% |
| 10-5-280680-7273 LOCAL ECONOMY-STRATEGY | 13,896 | 860 | 25,000 | - | 25,000 | - | 25,000 | - % |
| 10-5-280680-7274 QUALITY OF LIFE-STRATEGY | 2,150 | 3,164 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-280680-7275 ORG EXCELLENCE-STRATEGY | - | 277 | 15,000 | - | 15,000 | - | 15,000 | - % |
| 10-5-280680-7276 COMMUNITY ENG-STRATEGY | 84,820 | 47,325 | 100,000 | - | 100,000 | - | 100,000 | - % |
| 10-5-280680-7277 PUB SVCS/INFRAS-STRATEGY | - | 7,064 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-280680-8999 MISC EXPENSE-STRATEGY | 262 | 128 | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Program Services | 102,760 | 79,428 | 299,900 | - | 299,900 | 60,000 | 359,900 | 20.0% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-280690-8986 TRANSFER-RESERVES-STRATEGY | 152,141 | - | - | - | - | - | - | - % |
| Total Transfers to Own Funds | 152,141 | - | - | - | - | - | - | - % |
| Total Expenditures | 636,571 | 453,762 | 783,800 | 38,200 | 822,000 | 60,000 | 882,000 | 12.5% |
| Total Revenue | - | - | - | - | - | - | - | - % |

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|-----------------------------|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Total Strategy & Engagement | 636,571 | 453,762 | 783,800 | 38,200 | 822,000 | 60,000 | 882,000 | 12.5% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Finance & Administration | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-220610-5290 GROUP INSURANCE REVENUE-FIN & ADMIN | (24,956) | (16,625) | - | - | - | - | - | - % |
| 10-5-220610-7000 REG PAY-FULL TIME-FIN & ADMIN | 1,908,208 | 1,562,711 | 1,907,800 | 129,000 | 2,036,800 | 142,800 | 2,179,600 | 14.2% |
| 10-5-220610-7001 REG PAY-PART TIME-FIN & ADMIN | - | 97 | - | - | - | - | - | - % |
| 10-5-220610-7080 EI-FIN & ADMIN | 19,457 | 19,986 | 19,700 | 1,300 | 21,000 | 2,300 | 23,300 | 18.3% |
| 10-5-220610-7082 CPP-FIN & ADMIN | 62,210 | 61,497 | 66,100 | 4,700 | 70,800 | 6,500 | 77,300 | 16.9% |
| 10-5-220610-7084 OMERS-FIN & ADMIN | 199,795 | 174,684 | 211,600 | 17,100 | 228,700 | 15,500 | 244,200 | 15.4% |
| 10-5-220610-7086 EHT-FIN & ADMIN | 36,150 | 30,195 | 37,200 | 2,500 | 39,700 | 2,800 | 42,500 | 14.2% |
| 10-5-220610-7088 WSIB-FIN & ADMIN | 44,538 | 39,139 | 45,200 | 2,600 | 47,800 | 4,200 | 52,000 | 15.0% |
| 10-5-220610-7090 GROUP INSURANCE-FIN & ADMIN | 99,667 | 80,846 | 108,200 | 1,400 | 109,600 | 9,700 | 119,300 | 10.3% |
| 10-5-220610-7092 GREEN SHIELD-FIN & ADMIN | 162,521 | 165,492 | 170,400 | 27,600 | 198,000 | 4,500 | 202,500 | 18.8% |
| 10-5-220610-7094 GREEN SHIELD-HYDRO RETIREES | 17,521 | 16,824 | 20,800 | 500 | 21,300 | - | 21,300 | 2.4% |
| Total Wages & Benefits | 2,525,111 | 2,134,846 | 2,587,000 | 186,700 | 2,773,700 | 188,300 | 2,962,000 | 14.5% |
| Administrative Expenses | | | | | | | | |
| 10-5-220640-7100 OFFICE SUPPLIES-FIN & ADMIN | 38,389 | 30,767 | 35,000 | - | 35,000 | - | 35,000 | - % |
| 10-5-220640-7104 POSTAGE/SHIPPING-FIN & ADMIN | 67,478 | 63,385 | 70,000 | 3,000 | 73,000 | - | 73,000 | 4.3% |
| 10-5-220640-7112 ADVERTISING-FIN & ADMIN | 2,452 | - | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-220640-7114 MEETINGS/SPEC EXP-FIN & ADMIN | 7,820 | 7,566 | 3,500 | 2,000 | 5,500 | - | 5,500 | 57.1% |
| 10-5-220640-7120 INSURANCE-GENERAL-FIN & ADMIN | 94,268 | 99,965 | 106,500 | 16,000 | 122,500 | - | 122,500 | 15.0% |
| 10-5-220640-7170 CELL PHONE-FIN & ADMIN | 4,544 | 2,606 | 4,800 | 300 | 5,100 | - | 5,100 | 6.3% |
| 10-5-220640-7500 OFFICE EQUIP/CONTRACTS-FIN & ADMIN | 5,580 | 5,501 | 2,000 | - | 2,000 | - | 2,000 | - % |
| Total Administrative Expenses | 220,531 | 209,790 | 223,800 | 21,300 | 245,100 | - | 245,100 | 9.5% |
| Personnel Expenses | | | | | | | | |
| 10-5-220650-7130 TRAVEL-FIN & ADMIN | 3,287 | 73 | 2,700 | - | 2,700 | - | 2,700 | - % |
| 10-5-220650-7132 CONF/SEMINAR-FIN & ADMIN | 29,279 | 17,878 | 27,000 | 5,000 | 32,000 | - | 32,000 | 18.5% |
| 10-5-220650-7134 MEMBERSHIP/SUBSCR-FIN & ADMIN | 20,945 | 21,391 | 21,400 | 1,600 | 23,000 | - | 23,000 | 7.5% |
| 10-5-220650-7138 EMPLOYEE TRAINING-FIN & ADMIN | 7,044 | 15,124 | 11,000 | 2,000 | 13,000 | - | 13,000 | 18.2% |
| Total Personnel Expenses | 60,555 | 54,466 | 62,100 | 8,600 | 70,700 | - | 70,700 | 13.8% |
| Program Services | | | | | | | | |
| 10-5-220680-7200 LEGAL FEES-FIN & ADMIN | 24,213 | 17,418 | 22,500 | - | 22,500 | - | 22,500 | - % |
| 10-5-220680-7202 AUDIT FEES-FIN & ADMIN | 36,497 | 23,954 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-220680-7216 ADMINISTRATIVE PENALTY SYSTEM-FIN & ADMIN | 1,914 | 500 | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-220680-7228 TAX WRITE OFF-GENERAL | 54,613 | 49,385 | 200,000 | (100,000) | 100,000 | - | 100,000 | (50.0%) |
| 10-5-220680-7229 TAX WRITE OFF-PIL | 34,821 | 35,737 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-220680-7867 NON RECURRING SMALL CAP PURCHASES | 87 | - | 7,500 | - | 7,500 | - | 7,500 | - % |
| 10-5-220680-8996 BANK CHARGES-FIN & ADMIN | 88 | 631 | 100 | - | 100 | - | 100 | - % |

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| 10-5-220680-8999 MISC EXPENSE-FIN & ADMIN | 55,771 | 2,697 | 9,000 | - | 9,000 | - | 9,000 | - % |
| Total Program Services | 208,004 | 130,322 | 281,600 | (100,000) | 181,600 | - | 181,600 | (35.5%) |
| Total Expenditures | 3,014,201 | 2,529,424 | 3,154,500 | 116,600 | 3,271,100 | 188,300 | 3,459,400 | 9.7% |
| Contributions from Own Funds | | | | | | | | |
| 10-4-220780-5988 CONTRIBUTION-DEFERRED REVENUE-FIN | (40,000) | (40,000) | (40,000) | - | (40,000) | (67,900) | (107,900) | 169.8% |
| Total Contributions from Own Funds | (40,000) | (40,000) | (40,000) | - | (40,000) | (67,900) | (107,900) | 169.8% |
| Other Revenues | | | | | | | | |
| 10-4-220790-5230 TAX CERTIFICATES/OTHER-FIN & ADMIN | (33,493) | (58,860) | (35,000) | - | (35,000) | - | (35,000) | - % |
| 10-4-220790-5258 LEGAL-FIN & ADMIN | (60,063) | (42,112) | (30,000) | - | (30,000) | - | (30,000) | - % |
| 10-4-220790-5997 OVERHEAD ALLOCATION-FIN & ADMIN | (1,369,800) | (1,164,260) | (1,397,100) | (28,200) | (1,425,300) | - | (1,425,300) | 2.0% |
| 10-4-220790-5999 MISC REVENUE-FIN & ADMIN | (118,965) | (21,231) | (74,100) | (30,000) | (104,100) | - | (104,100) | 40.5% |
| Total Other Revenues | (1,582,321) | (1,286,463) | (1,536,200) | (58,200) | (1,594,400) | - | (1,594,400) | 3.8% |
| Total Revenue: | (1,622,321) | (1,326,463) | (1,576,200) | (58,200) | (1,634,400) | (67,900) | (1,702,300) | 8.0% |
| Total Finance & Administration | 1,391,880 | 1,202,961 | 1,578,300 | 58,400 | 1,636,700 | 120,400 | 1,757,100 | 11.3% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Financial Services | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-250610-5282 SALARY GAPPING | - | - | (50,000) | 50,000 | - | - | - | (100.0%) |
| 10-5-250610-7000 REG PAY-FULL TIME-FIN SERV | - | - | 6,100 | (6,100) | - | - | - | (100.0%) |
| Total Wages & Benefits | - | - | (43,900) | 43,900 | - | - | - | (100.0%) |
| Long Term Debt Repayment | | | | | | | | |
| 10-5-250630-8940 DEBT-PRINCIPAL-MUN FACILITIES | 630,972 | 655,370 | 655,400 | 25,300 | 680,700 | - | 680,700 | 3.9% |
| 10-5-250630-8941 DEBT-INTEREST-MUN FACILITIES | 494,288 | 469,891 | 469,900 | (25,300) | 444,600 | - | 444,600 | (5.4%) |
| 10-5-250630-8942 DEBT-PRINCIPAL-RIVERFRONT PARK | 307,156 | 156,741 | 315,600 | 8,800 | 324,400 | - | 324,400 | 2.8% |
| 10-5-250630-8943 DEBT-INTEREST-RIVERFRONT PARK | 247,994 | 120,834 | 239,600 | (8,800) | 230,800 | - | 230,800 | (3.7%) |
| 10-5-250630-8944 DEBT-PRINCIPAL-SKATE TRAIL & WATER F | 260,455 | 268,671 | 268,700 | 8,400 | 277,100 | - | 277,100 | 3.1% |
| 10-5-250630-8945 DEBT-INTEREST-SKATE TRAIL & WATER F | 213,096 | 204,880 | 204,900 | (8,400) | 196,500 | - | 196,500 | (4.1%) |
| 10-5-250630-8946 DEBT-PRINCIPAL-FIRE STATION #2 | - | - | - | 138,500 | 138,500 | - | 138,500 | - % |
| 10-5-250630-8947 DEBT-INTEREST-FIRE STATION #2 | - | - | - | 210,100 | 210,100 | - | 210,100 | - % |
| 10-5-250630-8954 DEBT-PRINCIPAL-REC COMPLEX | 653,695 | 685,516 | 685,500 | 33,400 | 718,900 | - | 718,900 | 4.9% |
| 10-5-250630-8955 DEBT-INTEREST-REC COMPLEX | 185,218 | 153,397 | 153,400 | (33,400) | 120,000 | - | 120,000 | (21.8%) |
| 10-5-250632-8958 DEBT-PRINCIPAL-TILE LOAN | 7,672 | 8,133 | 8,100 | 500 | 8,600 | - | 8,600 | 6.2% |
| 10-5-250632-8959 DEBT-INTEREST-TILE LOAN | 3,224 | 2,764 | 2,800 | (500) | 2,300 | - | 2,300 | (17.9%) |
| Total Long Term Debt Repayment | 3,003,770 | 2,726,197 | 3,003,900 | 348,600 | 3,352,500 | - | 3,352,500 | 11.6% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-250690-8986 TRANSFER-RESERVES-FIN SERV | 14,486,576 | 10,586,500 | 11,936,500 | (151,500) | 11,785,000 | 1,148,000 | 12,933,000 | 8.3% |
| 10-5-250690-8988 TRANSFER-DEFERRED REVENUE-FIN SER | 3,437,043 | 1,915,224 | 3,422,000 | (336,000) | 3,086,000 | - | 3,086,000 | (9.8%) |
| Total Transfers to Own Funds | 17,923,619 | 12,501,724 | 15,358,500 | (487,500) | 14,871,000 | 1,148,000 | 16,019,000 | 4.3% |
| Total Expenditures | 20,927,389 | 15,227,921 | 18,318,500 | (95,000) | 18,223,500 | 1,148,000 | 19,371,500 | 5.7% |
| Total Revenues | - | - | - | - | - | - | - | - % |
| Total Financial Services | 20,927,389 | 15,227,921 | 18,318,500 | (95,000) | 18,223,500 | 1,148,000 | 19,371,500 | 5.7% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Alley Closing Program | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-260680-7203 SURVEYING/LEGAL-ALLEY CLOSING PROG | 72,499 | 92,779 | 70,000 | 5,000 | 75,000 | - | 75,000 | 7.1% |
| Total Program Services | 72,499 | 92,779 | 70,000 | 5,000 | 75,000 | - | 75,000 | 7.1% |
| Total Expenditures | 72,499 | 92,779 | 70,000 | 5,000 | 75,000 | - | 75,000 | 7.1% |
| Other Revenues | | | | | | | | |
| 10-4-260790-5259 ALLEY SALES-ALLEY CLOSING PROG | (16,403) | (19,900) | (2,000) | (13,000) | (15,000) | - | (15,000) | 650.0% |
| Total Other Revenues | (16,403) | (19,900) | (2,000) | (13,000) | (15,000) | - | (15,000) | 650.0% |
| Total Revenue: | (16,403) | (19,900) | (2,000) | (13,000) | (15,000) | - | (15,000) | 650.0% |
| Total Alley Closing Program | 56,096 | 72,879 | 68,000 | (8,000) | 60,000 | - | 60,000 | (11.8%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Division of IT | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-270610-7000 REG PAY-FULL TIME-DoIT | 453,020 | 488,972 | 595,500 | 33,200 | 628,700 | - | 628,700 | 5.6% |
| 10-5-270610-7080 EI-DoIT | 5,327 | 7,298 | 7,300 | 200 | 7,500 | - | 7,500 | 2.7% |
| 10-5-270610-7082 CPP-DoIT | 17,011 | 23,194 | 25,100 | 900 | 26,000 | - | 26,000 | 3.6% |
| 10-5-270610-7084 OMERS-DoIT | 47,200 | 52,783 | 62,600 | 4,800 | 67,400 | - | 67,400 | 7.7% |
| 10-5-270610-7086 EHT-DoIT | 8,865 | 9,662 | 11,600 | 700 | 12,300 | - | 12,300 | 6.0% |
| 10-5-270610-7088 WSIB-DoIT | 12,628 | 13,737 | 16,600 | 700 | 17,300 | - | 17,300 | 4.2% |
| 10-5-270610-7090 GROUP INSURANCE-DoIT | 22,004 | 25,402 | 37,300 | (300) | 37,000 | - | 37,000 | (0.8%) |
| 10-5-270610-7092 GREEN SHIELD-DoIT | 22,769 | 29,875 | 35,300 | 4,800 | 40,100 | - | 40,100 | 13.6% |
| Total Wages & Benefits | 588,824 | 650,923 | 791,300 | 45,000 | 836,300 | - | 836,300 | 5.7% |
| Administrative Expenses | | | | | | | | |
| 10-5-270640-7100 OFFICE SUPPLIES-DoIT | - | 97 | - | - | - | - | - | - % |
| 10-5-270640-7152 COMMUNICATIONS-MAYOR & COUNCIL | 937 | - | 900 | - | 900 | - | 900 | - % |
| 10-5-270640-7153 COMMUNICATIONS-FIN & ADMIN | 15,711 | 15,867 | 12,000 | - | 12,000 | - | 12,000 | - % |
| 10-5-270640-7155 COMMUNICATIONS-CNCL SERV | 892 | - | 700 | - | 700 | - | 700 | - % |
| 10-5-270640-7156 COMMUNICATIONS-DoIT | 569 | - | 500 | - | 500 | - | 500 | - % |
| 10-5-270640-7157 COMMUNICATIONS-FIRE | 1,975 | 1,554 | 1,800 | - | 1,800 | - | 1,800 | - % |
| 10-5-270640-7160 COMMUNICATIONS-PUB WORKS CORP | 21,469 | 20,749 | 23,000 | - | 23,000 | - | 23,000 | - % |
| 10-5-270640-7161 COMMUNICATIONS-C&R CORP | 22,412 | 7,349 | 19,000 | - | 19,000 | - | 19,000 | - % |
| 10-5-270640-7162 COMMUNICATIONS-PLANNING & DEVT | 796 | - | 700 | - | 700 | - | 700 | - % |
| 10-5-270640-7163 COMMUNICATIONS-BLDG SERV | 360 | - | 300 | - | 300 | - | 300 | - % |
| 10-5-270640-7170 CELL PHONE-DoIT | 2,328 | 2,811 | 4,100 | - | 4,100 | - | 4,100 | - % |
| 10-5-270640-7503 OFFICE EQUIP/CONTRACTS-FIN & ADMIN | 10,268 | 22,939 | 11,000 | - | 11,000 | - | 11,000 | - % |
| 10-5-270640-7505 OFFICE EQUIP/CONTRACTS-CNCL SERV | 3,416 | - | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-270640-7507 OFFICE EQUIP/CONTRACTS-FIRE | 2,270 | 1,182 | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-270640-7510 OFFICE EQUIP/CONTRACTS-PUB WORKS CORP | 3,410 | 1,879 | 4,000 | - | 4,000 | - | 4,000 | - % |
| 10-5-270640-7511 OFFICE EQUIP/CONTRACTS-C&R CORP | 7,080 | 5,695 | 6,500 | - | 6,500 | - | 6,500 | - % |
| 10-5-270640-7512 OFFICE EQUIP/CONTRACTS-PLANNING & DEVT | 806 | - | 1,000 | - | 1,000 | - | 1,000 | - % |
| 10-5-270640-7513 OFFICE EQUIP/CONTRACTS-BLDG SERV | 640 | - | 1,000 | - | 1,000 | - | 1,000 | - % |
| 10-5-270640-7543 INFO TECHNOLOGY-FIN & ADMIN | 102,849 | 108,527 | 109,000 | 11,700 | 120,700 | - | 120,700 | 10.7% |
| 10-5-270640-7545 INFO TECHNOLOGY-CNCL SERV | 82,781 | 71,318 | 75,500 | - | 75,500 | - | 75,500 | - % |
| 10-5-270640-7546 INFO TECHNOLOGY-DoIT | 33,283 | 44,787 | 55,100 | - | 55,100 | - | 55,100 | - % |
| 10-5-270640-7547 INFO TECHNOLOGY-FIRE | 11,772 | 10,943 | 15,900 | 5,000 | 20,900 | - | 20,900 | 31.4% |
| 10-5-270640-7550 INFO TECHNOLOGY-PUB WORKS CORP | 63,239 | 30,459 | 69,300 | - | 69,300 | - | 69,300 | - % |
| 10-5-270640-7551 INFO TECHNOLOGY-C&R CORP | 50,634 | 53,985 | 48,600 | 21,900 | 70,500 | - | 70,500 | 45.1% |
| 10-5-270640-7552 INFO TECHNOLOGY-PLANNING & DEVT | 8,176 | 8,747 | 10,000 | - | 10,000 | - | 10,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-270640-7553 INFO TECHNOLOGY-BLDG SERV | 18,032 | 17,291 | 19,800 | - | 19,800 | - | 19,800 | - % |
| 10-5-270640-7558 INFO TECHNOLOGY-ALL SITES | 23,461 | 27,554 | 45,500 | - | 45,500 | - | 45,500 | - % |
| Total Administrative Expenses | 489,566 | 453,733 | 542,200 | 38,600 | 580,800 | - | 580,800 | 7.1% |
| Personnel Expenses | | | | | | | | |
| 10-5-270650-7130 TRAVEL-DoIT | - | 226 | 600 | - | 600 | - | 600 | - % |
| 10-5-270650-7132 CONFERENCE/SEMINAR-DoIT | 6,777 | 2,475 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-270650-7134 MEMBERSHIP/SUBSCRIPTION-DoIT | 666 | 463 | 800 | - | 800 | - | 800 | - % |
| 10-5-270650-7137 COMPUTER TRAINING-DoIT | 2,286 | 1,939 | 3,000 | - | 3,000 | - | 3,000 | - % |
| Total Personnel Expenses | 9,729 | 5,103 | 9,400 | - | 9,400 | - | 9,400 | - % |
| Transfers to Own Funds | | | | | | | | |
| 10-5-270690-8986 TRANSFER-RESERVES-DoIT | 193,900 | 247,700 | 247,700 | 5,000 | 252,700 | 50,000 | 302,700 | 22.2% |
| Total Transfers to Own Funds | 193,900 | 247,700 | 247,700 | 5,000 | 252,700 | 50,000 | 302,700 | 22.2% |
| Total Expenditures | 1,282,019 | 1,357,459 | 1,590,600 | 88,600 | 1,679,200 | 50,000 | 1,729,200 | 8.7% |
| Total Revenue: | - | - | - | - | - | - | - | - % |
| Total Division of IT | 1,282,019 | 1,357,459 | 1,590,600 | 88,600 | 1,679,200 | 50,000 | 1,729,200 | 8.7% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Human Resources | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-230610-5290 GROUP INSURANCE REVENUE-HR | (8,644) | (3,216) | - | - | - | - | - | - % |
| 10-5-230610-7000 REG PAY-FULL TIME-HR | 418,243 | 384,425 | 519,900 | 39,500 | 559,400 | - | 559,400 | 7.6% |
| 10-5-230610-7001 REG PAY-PART TIME-HR | 10,662 | - | - | - | - | - | - | - % |
| 10-5-230610-7080 EI-FULL TIME-HR | 3,741 | 4,400 | 4,800 | 200 | 5,000 | - | 5,000 | 4.2% |
| 10-5-230610-7082 CPP-FULL TIME-HR | 11,834 | 14,231 | 16,700 | 600 | 17,300 | - | 17,300 | 3.6% |
| 10-5-230610-7084 OMERS-HR | 48,383 | 46,361 | 59,800 | 5,700 | 65,500 | - | 65,500 | 9.5% |
| 10-5-230610-7086 EHT-HR | 8,437 | 7,667 | 10,100 | 800 | 10,900 | - | 10,900 | 7.9% |
| 10-5-230610-7088 WSIB-HR | 10,622 | 10,425 | 13,000 | 900 | 13,900 | - | 13,900 | 6.9% |
| 10-5-230610-7090 GROUP INSURANCE-HR | 25,377 | 23,455 | 32,100 | 400 | 32,500 | - | 32,500 | 1.2% |
| 10-5-230610-7092 GREEN SHIELD-HR | 20,136 | 22,451 | 29,100 | 4,200 | 33,300 | - | 33,300 | 14.4% |
| Total Wages & Benefits | 548,791 | 510,199 | 685,500 | 52,300 | 737,800 | - | 737,800 | 7.6% |
| Administrative Expenses | | | | | | | | |
| 10-5-230640-7100 OFFICE SUPPLIES-HR | 163 | 491 | 400 | - | 400 | - | 400 | - % |
| 10-5-230640-7104 POSTAGE/SHIPPING-HR | 52 | 7 | 100 | - | 100 | - | 100 | - % |
| 10-5-230640-7112 ADVERTISING-HR | 2,078 | 1,887 | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-230640-7114 MEETINGS/SPEC EXP-HR | 302 | 63 | 300 | - | 300 | - | 300 | - % |
| 10-5-230640-7118 WSIB ADMIN FEES-HR | 924 | - | 3,000 | (2,500) | 500 | - | 500 | (83.3%) |
| 10-5-230640-7170 CELL PHONE-HR | 1,884 | 1,716 | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-230640-7500 OFFICE EQUIP/CONTRACTS-HR | 153 | - | 300 | - | 300 | - | 300 | - % |
| Total Administrative Expenses | 5,556 | 4,164 | 8,600 | (2,500) | 6,100 | - | 6,100 | (29.1%) |
| Personnel Expenses | | | | | | | | |
| 10-5-230650-7130 TRAVEL-HR | 289 | 307 | 700 | - | 700 | - | 700 | - % |
| 10-5-230650-7132 CONF/SEMINAR-HR | 12,385 | 6,053 | 15,000 | - | 15,000 | - | 15,000 | - % |
| 10-5-230650-7134 MEMBERSHIP/SUBSCR-HR | 3,916 | 5,782 | 5,500 | 1,500 | 7,000 | - | 7,000 | 27.3% |
| 10-5-230650-7136 TUITION-HR | 3,972 | 4,099 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-230650-7138 EMPLOYEE TRAINING-HR | 7,602 | 10,171 | 15,000 | - | 15,000 | - | 15,000 | - % |
| 10-5-230650-7139 NEW HIRE EXPENSES-HR | 432 | 1,030 | 5,000 | - | 5,000 | - | 5,000 | - % |
| Total Personnel Expenses | 28,596 | 27,442 | 51,200 | 1,500 | 52,700 | - | 52,700 | 2.9% |
| Program Services | | | | | | | | |
| 10-5-230680-7200 LEGAL FEES-HR | 24,477 | 27,708 | 60,000 | (10,000) | 50,000 | - | 50,000 | (16.7%) |
| 10-5-230680-7212 HEALTH & SAFETY-HR | 1,021 | 1,033 | 4,000 | - | 4,000 | - | 4,000 | - % |
| 10-5-230680-7213 CORPORATE HR INITIATIVES-HR | 8,198 | 4,070 | 23,000 | (5,000) | 18,000 | - | 18,000 | (21.7%) |
| 10-5-230680-7270 SPECIAL PROJECTS-HR | 103 | - | 200 | - | 200 | - | 200 | - % |
| 10-5-230680-8999 MISC EXPENSE-HR | 135 | 409 | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Program Services | 33,934 | 33,220 | 88,200 | (15,000) | 73,200 | - | 73,200 | (17.0%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---------------------------------------|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Transfers to Own Funds | | | | | | | | |
| 10-5-230690-8986 TRANSFER-RESERVES-HR | 35,223 | - | - | - | - | - | - | - % |
| Total Transfers to Own Funds | 35,223 | - | - | - | - | - | - | - % |
| Total Expenditures | 652,100 | 575,025 | 833,500 | 36,300 | 869,800 | - | 869,800 | 4.4% |
| Total Revenue | - | - | - | - | - | - | - | - % |
| Total Human Resources | 652,100 | 575,025 | 833,500 | 36,300 | 869,800 | - | 869,800 | 4.4% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Council Services | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-240610-5290 GROUP INSURANCE REVENUE-CNCL SERV | (9,163) | - | - | - | - | - | - | - % |
| 10-5-240610-7000 REG PAY-FULL TIME-CNCL SERV | 612,060 | 478,827 | 642,700 | 87,200 | 729,900 | - | 729,900 | 13.6% |
| 10-5-240610-7001 REG PAY-PART TIME-CNCL SERV | 9,960 | - | - | - | - | - | - | - % |
| 10-5-240610-7080 EI-CNCL SERV | 8,080 | 7,130 | 8,300 | 1,300 | 9,600 | - | 9,600 | 15.7% |
| 10-5-240610-7082 CPP-CNCL SERV | 24,744 | 22,047 | 26,500 | 4,400 | 30,900 | - | 30,900 | 16.6% |
| 10-5-240610-7084 OMERS-CNCL SERV | 72,621 | 52,975 | 69,000 | 9,200 | 78,200 | - | 78,200 | 13.3% |
| 10-5-240610-7086 EHT-CNCL SERV | 12,266 | 9,604 | 12,500 | 1,700 | 14,200 | - | 14,200 | 13.6% |
| 10-5-240610-7088 WSIB-CNCL SERV | 16,718 | 13,443 | 17,200 | 2,100 | 19,300 | - | 19,300 | 12.2% |
| 10-5-240610-7090 GROUP INSURANCE-CNCL SERV | 37,343 | 28,826 | 42,100 | 3,000 | 45,100 | - | 45,100 | 7.1% |
| 10-5-240610-7092 GREEN SHIELD-CNCL SERV | 56,527 | 54,451 | 67,500 | 14,200 | 81,700 | - | 81,700 | 21.0% |
| Total Wages & Benefits | 841,156 | 667,303 | 885,800 | 123,100 | 1,008,900 | - | 1,008,900 | 13.9% |
| Administrative Expenses | | | | | | | | |
| 10-5-240640-7100 OFFICE SUPPLIES-CNCL SERV | 451 | 1,158 | 2,200 | - | 2,200 | - | 2,200 | - % |
| 10-5-240640-7104 POSTAGE/SHIPPING-CNCL SERV | 1,912 | 1,635 | 4,900 | - | 4,900 | - | 4,900 | - % |
| 10-5-240640-7112 ADVERTISING-CNCL SERV | - | - | 1,500 | - | 1,500 | - | 1,500 | - % |
| 10-5-240640-7114 MEETINGS/SPEC EXP-CNCL SERV | 353 | 611 | 1,400 | - | 1,400 | - | 1,400 | - % |
| 10-5-240640-7170 CELL PHONE-CNCL SERV | 1,547 | 733 | 1,400 | - | 1,400 | - | 1,400 | - % |
| 10-5-240640-7500 OFFICE EQUIP/CONTRACTS-CNCL SERV | 194 | - | 1,300 | - | 1,300 | - | 1,300 | - % |
| Total Administrative Expenses | 4,457 | 4,137 | 12,700 | - | 12,700 | - | 12,700 | - % |
| Personnel Expenses | | | | | | | | |
| 10-5-240650-7130 TRAVEL-CNCL SERV | 235 | - | 1,100 | - | 1,100 | - | 1,100 | - % |
| 10-5-240650-7132 CONF/SEMINAR-CNCL SERV | 7,311 | 6,159 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-240650-7134 MEMBERSHIP/SUBSCR-CNCL SERV | 3,075 | 4,062 | 4,800 | - | 4,800 | - | 4,800 | - % |
| 10-5-240650-7138 EMPLOYEE TRAINING-CNCL SERV | 3,668 | 4,811 | 5,000 | 3,500 | 8,500 | - | 8,500 | 70.0% |
| Total Personnel Expenses | 14,289 | 15,032 | 20,900 | 3,500 | 24,400 | - | 24,400 | 16.7% |
| Program Services | | | | | | | | |
| 10-5-240680-7200 LEGAL FEES-CNCL SERV | 4,153 | 2,584 | 4,500 | - | 4,500 | - | 4,500 | - % |
| 10-5-240680-7212 HEALTH & SAFETY-CNCL SERV | 2,007 | 1,067 | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-240680-7214 MARRIAGE LICENCES-CNCL SERV | 2,400 | 4,925 | 6,000 | - | 6,000 | - | 6,000 | - % |
| 10-5-240680-7217 ACCESSIBILITY COMMITTEE-CNCL SERV | 4,798 | 6,688 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-240680-7218 COURT OF REVISION-CNCL SERV | 695 | - | 3,000 | - | 3,000 | - | 3,000 | - % |
| 10-5-240680-7270 SPECIAL PROJECTS-CNCL SERV | - | 707 | 1,900 | - | 1,900 | - | 1,900 | - % |
| 10-5-240680-8999 MISC EXPENSE-CNCL SERV | - | (42) | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Program Services | 14,053 | 15,929 | 23,900 | - | 23,900 | - | 23,900 | - % |
| Transfers to Own Funds | | | | | | | | |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-240690-8986 TRANSFER-RESERVES-CNCL SERV | 404 | - | - | - | - | - | - | - % |
| Total Transfers to Own Funds | 404 | - | - | - | - | - | - | - % |
| Total Expenditures | 874,359 | 702,401 | 943,300 | 126,600 | 1,069,900 | - | 1,069,900 | 13.4% |
| Other Revenues | | | | | | | | |
| 10-4-240790-5232 BUSINESS LICENCES-CNCL SERV | (2,565) | (2,240) | (2,000) | - | (2,000) | - | (2,000) | - % |
| 10-4-240790-5234 LOTTERY LICENCES-CNCL SERV | (4,441) | (5,090) | (3,000) | - | (3,000) | - | (3,000) | - % |
| 10-4-240790-5236 MARRIAGE LICENCES-CNCL SERV | (12,750) | (11,625) | (14,000) | - | (14,000) | - | (14,000) | - % |
| 10-4-240790-5237 MARRIAGE CEREMONIES-CNCL SERV | (6,246) | (5,250) | (2,500) | - | (2,500) | - | (2,500) | - % |
| 10-4-240790-5999 MISC REVENUE-CNCL SERV | (2,300) | (1,462) | (1,000) | - | (1,000) | - | (1,000) | - % |
| Total Other Revenues | (28,302) | (25,667) | (22,500) | - | (22,500) | - | (22,500) | - % |
| Total Revenue: | (28,302) | (25,667) | (22,500) | - | (22,500) | - | (22,500) | - % |
| Total Council Services | 846,057 | 676,734 | 920,800 | 126,600 | 1,047,400 | - | 1,047,400 | 13.7% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Fire | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-310610-5290 GROUP INSURANCE REVENUE-FIRE | (399) | (11,133) | - | - | - | - | - | - % |
| 10-5-310610-7000 REG PAY-FULL TIME-FIRE | 2,232,687 | 1,920,529 | 2,225,500 | 121,200 | 2,346,700 | 879,900 | 3,226,600 | 45.0% |
| 10-5-310610-7001 REG PAY-PART TIME-FIRE | 445,039 | 188,426 | 413,300 | 32,800 | 446,100 | - | 446,100 | 7.9% |
| 10-5-310610-7080 EI-FIRE | 20,985 | 22,227 | 21,800 | 800 | 22,600 | 10,000 | 32,600 | 49.5% |
| 10-5-310610-7082 CPP-FIRE | 67,580 | 72,566 | 75,200 | 2,700 | 77,900 | 34,400 | 112,300 | 49.3% |
| 10-5-310610-7084 OMERS-FIRE | 245,291 | 221,078 | 254,300 | 19,100 | 273,400 | 105,400 | 378,800 | 49.0% |
| 10-5-310610-7086 EHT-FIRE | 52,884 | 42,555 | 51,500 | 3,000 | 54,500 | 17,200 | 71,700 | 39.2% |
| 10-5-310610-7088 WSIB-FIRE | 73,068 | 61,949 | 73,800 | 2,800 | 76,600 | 25,900 | 102,500 | 38.9% |
| 10-5-310610-7090 GROUP INSURANCE-FIRE | 148,755 | 116,696 | 142,100 | (2,100) | 140,000 | 59,200 | 199,200 | 40.2% |
| 10-5-310610-7092 GREEN SHIELD-FIRE | 180,423 | 172,707 | 189,400 | 27,600 | 217,000 | 23,000 | 240,000 | 26.7% |
| Total Wages & Benefits | 3,466,313 | 2,807,600 | 3,446,900 | 207,900 | 3,654,800 | 1,155,000 | 4,809,800 | 39.5% |
| Administrative Expenses | | | | | | | | |
| 10-5-310640-7100 OFFICE SUPPLIES-FIRE | 4,535 | 2,122 | 5,500 | - | 5,500 | - | 5,500 | - % |
| 10-5-310640-7109 RADIO COMM/LICENCE-FIRE | 38,012 | 48,614 | 44,800 | - | 44,800 | - | 44,800 | - % |
| 10-5-310640-7114 MEETINGS/SPEC EXP-FIRE | 6,841 | 2,897 | 6,000 | - | 6,000 | - | 6,000 | - % |
| 10-5-310640-7120 INSURANCE-GENERAL-FIRE | 12,491 | 22,242 | 19,000 | 9,700 | 28,700 | - | 28,700 | 51.1% |
| 10-5-310640-7170 CELL PHONE-FIRE | 4,347 | 4,271 | 5,500 | - | 5,500 | 1,100 | 6,600 | 20.0% |
| Total Administrative Expenses | 66,226 | 80,146 | 80,800 | 9,700 | 90,500 | 1,100 | 91,600 | 13.4% |
| Personnel Expenses | | | | | | | | |
| 10-5-310650-7132 CONF/SEMINAR-FIRE | 10,622 | 11,859 | 18,000 | - | 18,000 | - | 18,000 | - % |
| 10-5-310650-7134 MEMBERSHIP/SUBSCR-FIRE | 7,362 | 5,190 | 8,000 | - | 8,000 | - | 8,000 | - % |
| 10-5-310650-7137 TRAINING-FIRE | 34,000 | 12,787 | 35,000 | - | 35,000 | - | 35,000 | - % |
| 10-5-310650-7138 SPECIALIZED TRAINING-FIRE | 24,586 | 12,040 | 12,000 | - | 12,000 | - | 12,000 | - % |
| 10-5-310650-7139 EMPLOYMENT EXPENSES-FIRE | 1,035 | 1,158 | 3,500 | - | 3,500 | - | 3,500 | - % |
| 10-5-310650-7140 UNIFORM/CLEANING-FIRE | 32,138 | 37,378 | 35,000 | - | 35,000 | 7,000 | 42,000 | 20.0% |
| 10-5-310650-7141 EQUIP TO PERSONNEL-FIRE | 73,354 | 49,060 | 65,000 | - | 65,000 | - | 65,000 | - % |
| Total Personnel Expenses | 183,097 | 129,472 | 176,500 | - | 176,500 | 7,000 | 183,500 | 4.0% |
| Vehicle/Equipment | | | | | | | | |
| 10-5-310670-7700 INSURANCE-VEHICLE-FIRE | 10,977 | 14,062 | 15,000 | - | 15,000 | - | 15,000 | - % |
| 10-5-310670-7720 FUEL-FIRE | 28,104 | 19,750 | 23,500 | - | 23,500 | - | 23,500 | - % |
| 10-5-310670-7740 VEHICLE MAINT-FIRE | 74,122 | 67,294 | 65,000 | 5,000 | 70,000 | - | 70,000 | 7.7% |
| 10-5-310670-7840 EQUIP REPAIR/MAINT-FIRE | 58,484 | 68,412 | 50,000 | 10,000 | 60,000 | - | 60,000 | 20.0% |
| 10-5-310670-7860 NEW EQUIPMENT-FIRE | 9,536 | 3,567 | 20,000 | - | 20,000 | - | 20,000 | - % |
| Total Vehicle/Equipment | 181,223 | 173,085 | 173,500 | 15,000 | 188,500 | - | 188,500 | 8.6% |
| Program Services | | | | | | | | |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-310680-7200 LEGAL FEES-FIRE | - | - | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-310680-7230 PUBLIC RELATIONS-FIRE | 5,144 | 3,213 | 8,000 | 2,000 | 10,000 | - | 10,000 | 25.0% |
| 10-5-310680-7259 STATION SUPPLIES-FIRE | 29,915 | 31,006 | 23,500 | - | 23,500 | 7,000 | 30,500 | 29.8% |
| Total Program Services | 35,059 | 34,219 | 36,500 | 2,000 | 38,500 | 7,000 | 45,500 | 24.7% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-310690-8986 TRANSFER-RESERVES-FIRE | 750,300 | 1,020,300 | 1,020,300 | (119,100) | 901,200 | (818,900) | 82,300 | (91.9%) |
| Total Transfers to Own Funds | 750,300 | 1,020,300 | 1,020,300 | (119,100) | 901,200 | (818,900) | 82,300 | (91.9%) |
| Total Expenditures | 4,682,218 | 4,244,822 | 4,934,500 | 115,500 | 5,050,000 | 351,200 | 5,401,200 | 9.5% |
| Other Revenues | | | | | | | | |
| 10-4-310790-5999 MISC REVENUE-FIRE | (2,299) | (5,595) | (10,000) | - | (10,000) | - | (10,000) | - % |
| Total Other Revenues | (2,299) | (5,595) | (10,000) | - | (10,000) | - | (10,000) | - % |
| Total Revenue: | (2,299) | (5,595) | (10,000) | - | (10,000) | - | (10,000) | - % |
| Total Fire | 4,679,919 | 4,239,227 | 4,924,500 | 115,500 | 5,040,000 | 351,200 | 5,391,200 | 9.5% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Police | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-320610-5284 RECOVERY OF WAGES-POLICE | - | (290,324) | - | (444,300) | (444,300) | - | (444,300) | - % |
| 10-4-320610-5288 WSIB REVENUE-POLICE | (1,050) | - | - | - | - | - | - | - % |
| 10-4-320610-5290 GROUP INSURANCE REVENUE-POLICE | (39,251) | (14,337) | - | - | - | - | - | - % |
| 10-4-330610-5288 WSIB REVENUE-PCIVILIANS | (4,083) | - | - | - | - | - | - | - % |
| 10-4-330610-5290 GROUP INSURANCE REVENUE-PCIVILIANS | - | (4,679) | - | - | - | - | - | - % |
| 10-5-320610-7000 REG PAY-FULL TIME-POLICE | 4,754,364 | 4,321,168 | 5,182,400 | 784,000 | 5,966,400 | - | 5,966,400 | 15.1% |
| 10-5-320610-7001 REG PAY-PART TIME-POLICE | 240 | - | - | - | - | - | - | - % |
| 10-5-320610-7010 OVERTIME-FULL TIME-POLICE | 317,903 | 93,394 | - | - | - | - | - | - % |
| 10-5-320610-7020 SPEC PAY-FULL TIME-POLICE | 159,087 | (28,338) | - | - | - | - | - | - % |
| 10-5-320610-7080 EI-POLICE | 48,390 | 54,402 | 49,800 | 7,900 | 57,700 | - | 57,700 | 15.9% |
| 10-5-320610-7082 CPP-POLICE | 155,526 | 178,422 | 170,500 | 28,100 | 198,600 | - | 198,600 | 16.5% |
| 10-5-320610-7084 OMERS-POLICE | 603,959 | 515,968 | 596,500 | 103,600 | 700,100 | - | 700,100 | 17.4% |
| 10-5-320610-7086 EHT-POLICE | 102,722 | 88,473 | 100,600 | 15,300 | 115,900 | - | 115,900 | 15.2% |
| 10-5-320610-7088 WSIB-POLICE | 134,728 | 125,534 | 136,200 | 17,400 | 153,600 | - | 153,600 | 12.8% |
| 10-5-320610-7090 GROUP INSURANCE-POLICE | 288,335 | 267,172 | 297,500 | 29,000 | 326,500 | - | 326,500 | 9.7% |
| 10-5-320610-7092 GREEN SHIELD-POLICE | 437,263 | 455,588 | 465,900 | 95,700 | 561,600 | - | 561,600 | 20.5% |
| 10-5-330610-7000 REG PAY-FULL TIME-PCIVILIANS | 951,887 | 791,633 | 1,046,900 | 73,900 | 1,120,800 | 183,200 | 1,304,000 | 24.6% |
| 10-5-330610-7001 REG PAY-PART TIME-PCIVILIANS | 288,608 | 353,644 | 380,600 | (19,000) | 361,600 | - | 361,600 | (5.0%) |
| 10-5-330610-7010 OVERTIME-FULL TIME-PCIVILIANS | 51,731 | 32,261 | - | - | - | - | - | - % |
| 10-5-330610-7011 OVERTIME-PART TIME-PCIVILIANS | 7,349 | - | - | - | - | - | - | - % |
| 10-5-330610-7020 SPEC PAY-FULL TIME-PCIVILIANS | 49,596 | 6,408 | - | - | - | - | - | - % |
| 10-5-330610-7021 SPEC PAY-PART TIME-PCIVILIANS | 4,275 | - | - | - | - | - | - | - % |
| 10-5-330610-7080 EI-PCIVILIANS | 20,712 | 23,110 | 22,700 | 100 | 22,800 | 1,800 | 24,600 | 8.4% |
| 10-5-330610-7082 CPP-PCIVILIANS | 62,266 | 68,221 | 71,400 | 2,500 | 73,900 | 6,000 | 79,900 | 11.9% |
| 10-5-330610-7084 OMERS-PCIVILIANS | 118,309 | 106,342 | 134,100 | 8,300 | 142,400 | 21,600 | 164,000 | 22.3% |
| 10-5-330610-7086 EHT-PCIVILIANS | 26,807 | 23,857 | 27,800 | 1,100 | 28,900 | 3,600 | 32,500 | 16.9% |
| 10-5-330610-7088 WSIB-PCIVILIANS | 39,949 | 35,434 | 42,100 | 1,600 | 43,700 | 4,300 | 48,000 | 14.0% |
| 10-5-330610-7090 GROUP INSURANCE-PCIVILIANS | 63,073 | 51,326 | 65,100 | 1,600 | 66,700 | 10,600 | 77,300 | 18.7% |
| 10-5-330610-7092 GREEN SHIELD-PCIVILIANS | 140,147 | 134,884 | 149,900 | 23,600 | 173,500 | 12,300 | 185,800 | 23.9% |
| Total Wages & Benefits | 8,782,842 | 7,389,563 | 8,940,000 | 730,400 | 9,670,400 | 243,400 | 9,913,800 | 10.9% |
| Administrative Expenses | | | | | | | | |
| 10-5-320640-7100 OFFICE SUPPLIES-POLICE | 8,431 | 6,512 | 7,500 | - | 7,500 | - | 7,500 | - % |
| 10-5-320640-7103 DISPATCH EQUIP/CONTRACTS-POLICE | 5,930 | 5,328 | 6,500 | - | 6,500 | - | 6,500 | - % |
| 10-5-320640-7104 POSTAGE/SHIPPING-POLICE | 894 | 644 | 1,000 | - | 1,000 | - | 1,000 | - % |
| 10-5-320640-7109 RADIO COMM/LICENCE-POLICE | 2,324 | 2,682 | 2,400 | - | 2,400 | - | 2,400 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-320640-7114 MEETINGS/SPEC EXP-POLICE | 2,994 | 3,989 | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-320640-7120 INSURANCE-GENERAL-POLICE | 34,523 | 36,315 | 37,000 | - | 37,000 | - | 37,000 | - % |
| 10-5-320640-7150 TELEPHONE-POLICE | 16,442 | 14,432 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-320640-7170 CELL PHONE-POLICE | 11,936 | 9,324 | 11,500 | - | 11,500 | - | 11,500 | - % |
| 10-5-320640-7500 OFFICE EQUIP/CONTRACTS-POLICE | 29,190 | 25,136 | 32,000 | - | 32,000 | - | 32,000 | - % |
| 10-5-320640-7540 INFORMATION TECHNOLOGY-POLICE | 20,048 | 67,459 | 107,100 | - | 107,100 | - | 107,100 | - % |
| 10-5-320640-7548 INFORMATION TECHNOLOGY-CONTRACTS | 101,243 | 94,033 | - | - | - | - | - | - % |
| 10-5-320640-7549 INFORMATION TECHNOLOGY-CONSULTING | 41,358 | 7,380 | - | - | - | - | - | - % |
| Total Administrative Expenses | 275,313 | 273,234 | 217,500 | - | 217,500 | - | 217,500 | - % |
| Personnel Expenses | | | | | | | | |
| 10-5-320650-7130 TRAVEL-POLICE | 1,113 | 691 | 1,500 | - | 1,500 | - | 1,500 | - % |
| 10-5-320650-7132 CONF/SEMINAR-POLICE | 6,534 | 4,570 | 6,500 | - | 6,500 | - | 6,500 | - % |
| 10-5-320650-7134 MEMBERSHIP/SUBSCR-POLICE | 4,208 | 2,757 | 6,800 | - | 6,800 | - | 6,800 | - % |
| 10-5-320650-7137 TRAINING-POLICE | 47,589 | 43,225 | 46,000 | 70,000 | 116,000 | - | 116,000 | 152.2% |
| 10-5-320650-7140 UNIFORM/CLEANING-POLICE | 48,515 | 59,695 | 46,000 | - | 46,000 | - | 46,000 | - % |
| 10-5-320650-7141 EQUIP TO PERSONNEL-POLICE | 34,048 | 49,883 | 42,200 | - | 42,200 | - | 42,200 | - % |
| Total Personnel Expenses | 142,007 | 160,821 | 149,000 | 70,000 | 219,000 | - | 219,000 | 47.0% |
| Facility Expenses | | | | | | | | |
| 10-5-320660-7250 DISPATCH MAIN TOWER-POLICE | 950 | - | 2,000 | - | 2,000 | - | 2,000 | - % |
| Total Facility Expenses | 950 | - | 2,000 | - | 2,000 | - | 2,000 | - % |
| Vehicle/Equipment | | | | | | | | |
| 10-5-320670-7243 HISTORICAL VEH MAINT-POLICE | 332 | - | 200 | - | 200 | - | 200 | - % |
| 10-5-320670-7244 RADAR/ROADSIDE EQUIP-POLICE | 6,126 | 436 | 11,200 | - | 11,200 | - | 11,200 | - % |
| 10-5-320670-7700 INSURANCE-VEHICLE-POLICE | 40,902 | 44,024 | 45,000 | - | 45,000 | - | 45,000 | - % |
| 10-5-320670-7720 FUEL-POLICE | 81,692 | 64,903 | 90,000 | - | 90,000 | - | 90,000 | - % |
| 10-5-320670-7740 VEHICLE MAINT-POLICE | 55,203 | 40,017 | 48,000 | - | 48,000 | - | 48,000 | - % |
| 10-5-320670-7760 VEHICLE LEASE-POLICE | 6,982 | 3,555 | - | - | - | - | - | - % |
| Total Vehicle/Equipment | 191,237 | 152,935 | 194,400 | - | 194,400 | - | 194,400 | - % |
| Program Services | | | | | | | | |
| 10-5-320680-7200 LEGAL FEES-POLICE | 2,875 | 7,482 | 3,000 | - | 3,000 | - | 3,000 | - % |
| 10-5-320680-7230 PUBLIC RELATIONS-POLICE | 3,484 | 5,165 | 3,000 | - | 3,000 | - | 3,000 | - % |
| 10-5-320680-7232 CRIME PREVENTION-POLICE | 2,342 | 2,690 | 3,000 | - | 3,000 | - | 3,000 | - % |
| 10-5-320680-7234 CRIMINAL INVESTIGATION-POLICE | 21,091 | 16,467 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-320680-7236 SPECIALTY UNITS-POLICE | 3,907 | 2,049 | 6,000 | - | 6,000 | - | 6,000 | - % |
| 10-5-320680-7240 TOWING-POLICE | 92 | - | 500 | - | 500 | - | 500 | - % |
| 10-5-320680-7246 COURT SERVICES-POLICE | 80,612 | 41,270 | 74,000 | - | 74,000 | - | 74,000 | - % |
| 10-5-320680-7249 PRISONER MEALS-POLICE | 22 | 42 | 200 | - | 200 | - | 200 | - % |
| 10-5-320680-7269 YOUTH FOUNDATION-POLICE | 52,155 | 52,533 | 19,000 | - | 19,000 | - | 19,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-320680-8998 GRANT EXPENSE-POLICE | 3,603 | 18,110 | - | - | - | - | - | - % |
| 10-5-320680-8999 MISC EXPENSE-POLICE | 3,089 | 1,997 | 2,800 | - | 2,800 | - | 2,800 | - % |
| Total Program Services | 173,272 | 147,805 | 121,500 | - | 121,500 | - | 121,500 | - % |
| Transfers to Own Funds | | | | | | | | |
| 10-5-320690-8986 TRANSFER-RESERVES-POLICE | 200,400 | 204,400 | 204,400 | - | 204,400 | - | 204,400 | - % |
| Total Transfers to Own Funds | 200,400 | 204,400 | 204,400 | - | 204,400 | - | 204,400 | - % |
| Total Expenditures | 9,766,021 | 8,328,758 | 9,828,800 | 800,400 | 10,629,200 | 243,400 | 10,872,600 | 10.6% |
| Grants | | | | | | | | |
| 10-4-320770-5160 GRANTS-PROV-POLICE | (305,352) | (305,202) | (305,000) | (200) | (305,200) | - | (305,200) | 0.1% |
| Total Grants | (305,352) | (305,202) | (305,000) | (200) | (305,200) | - | (305,200) | 0.1% |
| Other Revenues | | | | | | | | |
| 10-4-320790-5173 DISPATCHING-KINGSVILLE | (57,785) | (30,337) | (58,600) | (2,900) | (61,500) | - | (61,500) | 4.9% |
| 10-4-320790-5269 YOUTH FOUNDATION-POLICE | (52,155) | (69,910) | (19,000) | - | (19,000) | - | (19,000) | - % |
| 10-4-320790-5999 MISC REVENUE-POLICE | (69,494) | (58,710) | (70,000) | - | (70,000) | - | (70,000) | - % |
| Total Other Revenues | (179,434) | (158,957) | (147,600) | (2,900) | (150,500) | - | (150,500) | 2.0% |
| Total Revenue: | (484,786) | (464,159) | (452,600) | (3,100) | (455,700) | - | (455,700) | 0.7% |
| Total Police | 9,281,235 | 7,864,599 | 9,376,200 | 797,300 | 10,173,500 | 243,400 | 10,416,900 | 11.1% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Police Services Board | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-336610-7000 REG PAY-FULL TIME-PSB | 22,172 | 16,419 | 21,900 | 900 | 22,800 | - | 22,800 | 4.1% |
| 10-5-336610-7080 EI-PSB | 291 | 309 | 300 | - | 300 | - | 300 | - % |
| 10-5-336610-7082 CPP-PSB | 939 | 947 | 1,000 | 100 | 1,100 | - | 1,100 | 10.0% |
| 10-5-336610-7084 OMERS-PSB | 2,228 | 1,702 | 2,300 | 100 | 2,400 | - | 2,400 | 4.3% |
| 10-5-336610-7086 EHT-PSB | 451 | 323 | 400 | - | 400 | - | 400 | - % |
| 10-5-336610-7088 WSIB-PSB | 678 | 486 | 600 | 100 | 700 | - | 700 | 16.7% |
| 10-5-336610-7090 GROUP INSURANCE-PSB | 1,550 | 1,280 | 1,600 | - | 1,600 | - | 1,600 | - % |
| 10-5-336610-7092 GREEN SHIELD-PSB | 1,678 | 1,651 | 1,800 | 300 | 2,100 | - | 2,100 | 16.7% |
| Total Wages & Benefits | 29,987 | 23,117 | 29,900 | 1,500 | 31,400 | - | 31,400 | 5.0% |
| Administrative Expenses | | | | | | | | |
| 10-5-336640-7100 OFFICE SUPPLIES-PSB | 11 | 61 | 500 | - | 500 | - | 500 | - % |
| 10-5-336640-7114 MEETINGS/SPEC EXP-PSB | 361 | 44,475 | 500 | 1,000 | 1,500 | - | 1,500 | 200.0% |
| 10-5-336640-7116 REMUNERATION-PSB | 12,513 | 9,588 | 18,600 | 200 | 18,800 | - | 18,800 | 1.1% |
| 10-5-336640-7150 TELEPHONE-PSB | 397 | - | 500 | - | 500 | - | 500 | - % |
| Total Administrative Expenses | 13,282 | 54,124 | 20,100 | 1,200 | 21,300 | - | 21,300 | 6.0% |
| Personnel Expenses | | | | | | | | |
| 10-5-336650-7132 CONF/SEMINAR-PSB | 3,337 | 2,212 | 4,800 | 3,800 | 8,600 | - | 8,600 | 79.2% |
| 10-5-336650-7134 MEMBERSHIP/SUBSCR-PSB | 3,427 | 3,511 | 3,200 | 500 | 3,700 | - | 3,700 | 15.6% |
| Total Personnel Expenses | 6,764 | 5,723 | 8,000 | 4,300 | 12,300 | - | 12,300 | 53.8% |
| Program Services | | | | | | | | |
| 10-5-336680-7200 LEGAL FEES-PSB | - | 11,573 | 1,000 | - | 1,000 | - | 1,000 | - % |
| 10-5-336680-8999 MISC EXPENSE-PSB | - | 73 | - | - | - | - | - | - % |
| Total Program Services | - | 11,646 | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Expenditures | 50,033 | 94,610 | 59,000 | 7,000 | 66,000 | - | 66,000 | 11.9% |
| Total Revenue | - | - | - | - | - | - | - | - % |
| Total Police Services Board | 50,033 | 94,610 | 59,000 | 7,000 | 66,000 | - | 66,000 | 11.9% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Conservation Authority | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-340680-7220 ANNUAL LEVY-CONS AUTHORITY | 340,121 | 297,229 | 308,000 | 17,900 | 325,900 | - | 325,900 | 5.8% |
| Total Program Services | 340,121 | 297,229 | 308,000 | 17,900 | 325,900 | - | 325,900 | 5.8% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-340690-8986 TRANSFER-RESERVES-CONSERVATION | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - % |
| Total Transfers to Own Funds | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - % |
| Total Expenditures | 340,121 | 347,229 | 358,000 | 17,900 | 375,900 | - | 375,900 | 5.0% |
| Total Revenue: | - | - | - | - | - | - | - | - % |
| Total Conservation Authority | 340,121 | 347,229 | 358,000 | 17,900 | 375,900 | - | 375,900 | 5.0% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Protective Inspection & Control | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-350680-7336 LARVICIDE PROGRAM | 4,943 | - | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-350680-7337 DOG POUND FACILITIES | (30,000) | - | 15,000 | - | 15,000 | - | 15,000 | - % |
| 10-5-350680-7339 ANIMAL CONTROL | 22,914 | 21,513 | 22,000 | - | 22,000 | - | 22,000 | - % |
| 10-5-350680-7343 SPAY/NEUTER VOUCHER PROGRAM | 850 | 600 | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-350680-7344 CAT INTAKE PROGRAM | 1,560 | 2,045 | 2,000 | 600 | 2,600 | - | 2,600 | 30.0% |
| Total Program Services | 267 | 24,158 | 46,000 | 600 | 46,600 | - | 46,600 | 1.3% |
| Total Expenditures | 267 | 24,158 | 46,000 | 600 | 46,600 | - | 46,600 | 1.3% |
| Other Revenues | | | | | | | | |
| 10-4-350790-5238 DOG LICENCES | (19,444) | (18,716) | (20,000) | - | (20,000) | - | (20,000) | - % |
| Total Other Revenues | (19,444) | (18,716) | (20,000) | - | (20,000) | - | (20,000) | - % |
| Total Revenue: | (19,444) | (18,716) | (20,000) | - | (20,000) | - | (20,000) | - % |
| Total Protective Inspection & Control | (19,177) | 5,442 | 26,000 | 600 | 26,600 | - | 26,600 | 2.3% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Emergency Measures | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-370680-7137 TRAINING-EMERG MEASURES | 28,434 | 15,612 | 37,500 | - | 37,500 | - | 37,500 | - % |
| 10-5-370680-7254 911 COSTS-EMERG MEASURES | 16,931 | 17,056 | 18,000 | - | 18,000 | - | 18,000 | - % |
| Total Program Services | 45,365 | 32,668 | 55,500 | - | 55,500 | - | 55,500 | - % |
| Total Expenditures | 45,365 | 32,668 | 55,500 | - | 55,500 | - | 55,500 | - % |
| Total Revenue | - | - | - | - | - | - | - | - % |
| Total Emergency Measures | 45,365 | 32,668 | 55,500 | - | 55,500 | - | 55,500 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| PW-Corporate | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-400610-5290 GROUP INSURANCE REVENUE-PW CORP | - | (100) | - | - | - | - | - | - % |
| 10-5-400610-7000 REG PAY-FULL TIME-PW CORP | 915,569 | 796,958 | 1,168,900 | 68,200 | 1,237,100 | 46,000 | 1,283,100 | 9.8% |
| 10-5-400610-7001 REG PAY-PART TIME-PW CORP | - | - | 30,500 | 700 | 31,200 | - | 31,200 | 2.3% |
| 10-5-400610-7020 SPEC PAY-FULL TIME-PW CORP | 4,041 | - | - | - | - | - | - | - % |
| 10-5-400610-7080 EI-PW CORP | 10,485 | 10,982 | 14,000 | 500 | 14,500 | 900 | 15,400 | 10.0% |
| 10-5-400610-7082 CPP-PW CORP | 33,564 | 33,377 | 45,100 | 1,600 | 46,700 | 2,200 | 48,900 | 8.4% |
| 10-5-400610-7084 OMERS-PW CORP | 98,287 | 85,694 | 122,700 | 12,700 | 135,400 | 4,900 | 140,300 | 14.3% |
| 10-5-400610-7086 EHT-PW CORP | 18,235 | 15,822 | 23,300 | 1,300 | 24,600 | 900 | 25,500 | 9.4% |
| 10-5-400610-7088 WSIB-PW CORP | 23,898 | 22,081 | 31,200 | 1,100 | 32,300 | 1,400 | 33,700 | 8.0% |
| 10-5-400610-7090 GROUP INSURANCE-PW CORP | 57,572 | 56,154 | 71,300 | (700) | 70,600 | 3,200 | 73,800 | 3.5% |
| 10-5-400610-7092 GREEN SHIELD-PW CORP | 79,623 | 79,428 | 100,500 | (4,000) | 96,500 | 4,300 | 100,800 | 0.3% |
| Total Wages & Benefits | 1,241,274 | 1,100,396 | 1,607,500 | 81,400 | 1,688,900 | 63,800 | 1,752,700 | 9.0% |
| Administrative Expenses | | | | | | | | |
| 10-5-400640-7100 OFFICE SUPPLIES-PW CORP | 5,117 | 5,632 | 4,800 | - | 4,800 | - | 4,800 | - % |
| 10-5-400640-7104 POSTAGE/SHIPPING-PW CORP | 3,549 | 2,005 | 1,900 | - | 1,900 | - | 1,900 | - % |
| 10-5-400640-7109 RADIO COMM/LICENCE-PW CORP | 3,036 | 5,126 | 4,600 | - | 4,600 | - | 4,600 | - % |
| 10-5-400640-7112 ADVERTISING-PW CORP | 3,366 | 2,935 | 6,000 | - | 6,000 | - | 6,000 | - % |
| 10-5-400640-7114 MEETINGS/SPEC EXPENSE-PW CORP | 3,621 | 2,334 | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-400640-7116 REMUNERATION-PW CORP | 14,000 | 14,000 | 14,200 | - | 14,200 | - | 14,200 | - % |
| 10-5-400640-7120 INSURANCE-GENERAL-PW CORP | 406,609 | 435,033 | 436,000 | 65,400 | 501,400 | - | 501,400 | 15.0% |
| 10-5-400640-7170 CELL PHONE-PW CORP | 17,329 | 14,938 | 26,100 | - | 26,100 | - | 26,100 | - % |
| 10-5-400640-7500 OFFICE EQUIP/CONTRACTS-PW CORP | 2,743 | 3,576 | 2,500 | - | 2,500 | - | 2,500 | - % |
| Total Administrative Expenses | 459,370 | 485,579 | 498,600 | 65,400 | 564,000 | - | 564,000 | 13.1% |
| Personnel Expenses | | | | | | | | |
| 10-5-400650-7130 TRAVEL-PW CORP | 1,510 | 2,369 | 4,500 | - | 4,500 | - | 4,500 | - % |
| 10-5-400650-7132 CONFERENCE/SEMINAR-PW CORP | 65,066 | 56,837 | 85,000 | - | 85,000 | - | 85,000 | - % |
| 10-5-400650-7134 MEMBERSHIP/SUBSCRIPTION-PW CORP | 7,680 | 5,678 | 8,500 | - | 8,500 | - | 8,500 | - % |
| 10-5-400650-7140 CLOTHING-PW CORP | 44,417 | 38,107 | 56,000 | - | 56,000 | - | 56,000 | - % |
| Total Personnel Expenses | 118,673 | 102,991 | 154,000 | - | 154,000 | - | 154,000 | - % |
| Total Expenditures | 1,819,317 | 1,688,966 | 2,260,100 | 146,800 | 2,406,900 | 63,800 | 2,470,700 | 9.3% |
| Grants | | | | | | | | |
| 10-4-400770-5150 GRANTS-FEDERAL-PW CORP | (5,828) | (9,274) | - | - | - | - | - | - % |
| 10-4-400770-5160 PROVINCIAL | - | - | (58,200) | - | (58,200) | - | (58,200) | - % |
| Total Grants | (5,828) | (9,274) | (58,200) | - | (58,200) | - | (58,200) | - % |
| Contributions from Own Funds | | | | | | | | |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-4-400780-5988 CONTRIBUTION-DEFERRED REVENUE-PW | - | - | (130,200) | - | (130,200) | (31,900) | (162,100) | 24.5% |
| Total Contributions from Own Funds | - | - | (130,200) | - | (130,200) | (31,900) | (162,100) | 24.5% |
| Other Revenues | | | | | | | | |
| 10-4-400790-5300 INFILLING PERMIT-PW CORP | - | - | (200) | - | (200) | - | (200) | - % |
| 10-4-400790-5809 BUILDING PERMIT PUBLIC WORKS FEE | (16,200) | (16,400) | (40,000) | - | (40,000) | - | (40,000) | - % |
| 10-4-400790-5997 OVERHEAD ALLOCATION-PW CORP | (1,281,200) | (1,089,000) | (1,306,800) | (26,200) | (1,333,000) | - | (1,333,000) | 2.0% |
| 10-4-400790-5999 MISC REVENUE-PW CORP | (282) | (144) | (7,000) | - | (7,000) | - | (7,000) | - % |
| Total Other Revenues | (1,297,682) | (1,105,544) | (1,354,000) | (26,200) | (1,380,200) | - | (1,380,200) | 1.9% |
| Total Revenue: | (1,303,510) | (1,114,818) | (1,542,400) | (26,200) | (1,568,600) | (31,900) | (1,600,500) | 3.8% |
| Total PW-Corporate | 515,807 | 574,148 | 717,700 | 120,600 | 838,300 | 31,900 | 870,200 | 21.2% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| PW-Roads | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-410610-7000 REG PAY-FULL TIME-ROADS | 404,523 | 488,994 | 652,800 | (22,800) | 630,000 | - | 630,000 | (3.5%) |
| 10-5-410610-7001 REG PAY-PART TIME-ROADS | 48,013 | 49,368 | 31,800 | 700 | 32,500 | - | 32,500 | 2.2% |
| 10-5-410610-7080 EI-ROADS | 5,913 | 10,055 | 9,200 | 300 | 9,500 | - | 9,500 | 3.3% |
| 10-5-410610-7082 CPP-ROADS | 18,231 | 29,738 | 30,900 | (400) | 30,500 | - | 30,500 | (1.3%) |
| 10-5-410610-7084 OMERS-ROADS | 38,759 | 49,682 | 61,200 | (1,900) | 59,300 | - | 59,300 | (3.1%) |
| 10-5-410610-7086 EHT-ROADS | 8,789 | 10,991 | 12,900 | (400) | 12,500 | - | 12,500 | (3.1%) |
| 10-5-410610-7088 WSIB-ROADS | 12,783 | 16,438 | 19,500 | (600) | 18,900 | - | 18,900 | (3.1%) |
| 10-5-410610-7090 GROUP INSURANCE-ROADS | 32,613 | 29,952 | 38,600 | (2,800) | 35,800 | - | 35,800 | (7.3%) |
| 10-5-410610-7092 GREEN SHIELD-ROADS | 103,041 | 105,997 | 118,400 | 12,600 | 131,000 | - | 131,000 | 10.6% |
| Total Wages & Benefits | 672,665 | 791,215 | 975,300 | (15,300) | 960,000 | - | 960,000 | (1.6%) |
| Vehicle/Equipment | | | | | | | | |
| 10-5-410670-7840 SMALL EQUIP REPAIR/MAINT-ROADS | 972 | 694 | 6,500 | (6,500) | - | - | - | (100.0%) |
| 10-5-410670-7860 NEW EQUIPMENT-ROADS | 16,166 | - | 10,000 | (10,000) | - | - | - | (100.0%) |
| 10-5-410670-7867 NON RECURRING SMALL CAP EQUIP-ROADS | 2,458 | 2,089 | 7,500 | 33,500 | 41,000 | - | 41,000 | 446.7% |
| 10-5-410670-7869 EQUIPMENT RENTAL-ROADS | - | - | 10,000 | - | 10,000 | - | 10,000 | - % |
| Total Vehicle/Equipment | 19,596 | 2,783 | 34,000 | 17,000 | 51,000 | - | 51,000 | 50.0% |
| Program Services | | | | | | | | |
| 10-5-410680-7300 ROADSIDE MAINTENANCE-ROADS | 148,898 | 152,046 | 125,000 | 75,000 | 200,000 | - | 200,000 | 60.0% |
| 10-5-410680-7301 SIGNS-ROADS | 73,936 | 45,924 | 70,000 | - | 70,000 | - | 70,000 | - % |
| 10-5-410680-7302 ROADSIDE CUTTING/SPRAYING-ROADS | 24,819 | 55,430 | 20,000 | 5,000 | 25,000 | - | 25,000 | 25.0% |
| 10-5-410680-7303 STREET SWEEPING-ROADS | 48,039 | - | - | - | - | - | - | - % |
| 10-5-410680-7304 CRACK SEALING-ROADS | - | - | 100,000 | - | 100,000 | - | 100,000 | - % |
| 10-5-410680-7305 TREE TRIMMING-ALLEYS-ROADS | - | - | - | 35,000 | 35,000 | - | 35,000 | - % |
| 10-5-410680-7307 ASPHALT REPAIRS-ROADS | 22,276 | 22,150 | 50,000 | (50,000) | - | - | - | (100.0%) |
| 10-5-410680-7310 DRAIN MAINTENANCE-ROADS | 89,441 | 79,908 | 60,000 | 10,000 | 70,000 | - | 70,000 | 16.7% |
| 10-5-410680-7311 CATCH BASIN REPAIR-ROADS | 31,365 | 3,581 | 20,000 | 10,000 | 30,000 | - | 30,000 | 50.0% |
| 10-5-410680-7312 TREE TRIMMING-TOWN LAND-ROADS | - | - | - | 35,000 | 35,000 | - | 35,000 | - % |
| 10-5-410680-7315 LINE PAINTING-ROADS | 28,544 | 17,577 | 52,000 | 8,000 | 60,000 | - | 60,000 | 15.4% |
| 10-5-410680-7316 TREE TRIMMING-ROADSIDE-ROADS | 460,978 | 298,114 | 130,000 | - | 130,000 | - | 130,000 | - % |
| 10-5-410680-7318 RAILWAY CROSSINGS-ROADS | 24,251 | 25,299 | 24,000 | - | 24,000 | - | 24,000 | - % |
| 10-5-410680-8994 LOCATE PROGRAM-ROADS | 1,043 | - | 800 | - | 800 | - | 800 | - % |
| 10-5-410680-8999 MISC EXPENSE-ROADS | 4,634 | 10,578 | 17,000 | (17,000) | - | - | - | (100.0%) |
| Total Program Services | 958,224 | 710,607 | 668,800 | 111,000 | 779,800 | - | 779,800 | 16.6% |
| Total Expenditures | 1,650,485 | 1,504,605 | 1,678,100 | 112,700 | 1,790,800 | - | 1,790,800 | 6.7% |
| Other Revenues | | | | | | | | |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|-------------------------------------|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-4-410790-5999 MISC REVENUE-ROADS | - | (4,040) | - | - | - | - | - | - % |
| Total Other Revenues | - | (4,040) | - | - | - | - | - | - % |
| Total Revenue: | - | (4,040) | - | - | - | - | - | - % |
| Total PW-Roads | 1,650,485 | 1,500,565 | 1,678,100 | 112,700 | 1,790,800 | - | 1,790,800 | 6.7% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| PW-Drainage | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-420610-5290 GROUP INSURANCE REVENUE-DRAINAGE | (6,646) | - | - | - | - | - | - | - % |
| 10-5-420610-7000 REG PAY-FULL TIME-DRAINAGE | 258,603 | 331,623 | 340,400 | 300 | 340,700 | - | 340,700 | 0.1% |
| 10-5-420610-7080 EI-DRAINAGE | 3,498 | 5,587 | 4,800 | 200 | 5,000 | - | 5,000 | 4.2% |
| 10-5-420610-7082 CPP-DRAINAGE | 11,263 | 18,796 | 16,700 | 300 | 17,000 | - | 17,000 | 1.8% |
| 10-5-420610-7084 OMERS-DRAINAGE | 24,296 | 32,059 | 33,500 | 100 | 33,600 | - | 33,600 | 0.3% |
| 10-5-420610-7086 EHT-DRAINAGE | 5,121 | 6,688 | 6,600 | - | 6,600 | - | 6,600 | - % |
| 10-5-420610-7088 WSIB-DRAINAGE | 7,417 | 10,014 | 10,000 | 100 | 10,100 | - | 10,100 | 1.0% |
| 10-5-420610-7090 GROUP INSURANCE-DRAINAGE | 20,580 | 16,952 | 21,100 | (900) | 20,200 | - | 20,200 | (4.3%) |
| 10-5-420610-7092 GREEN SHIELD-DRAINAGE | 23,557 | 18,877 | 24,800 | (1,300) | 23,500 | - | 23,500 | (5.2%) |
| Total Wages & Benefits | 347,689 | 440,596 | 457,900 | (1,200) | 456,700 | - | 456,700 | (0.3%) |
| Total Expenditures | 347,689 | 440,596 | 457,900 | (1,200) | 456,700 | - | 456,700 | (0.3%) |
| Total Revenue: | - | - | - | - | - | - | - | - % |
| Total PW-Drainage | 347,689 | 440,596 | 457,900 | (1,200) | 456,700 | - | 456,700 | (0.3%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| PW-Storm Sewers | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-422610-7000 REG PAY-FULL TIME-STORM SEWERS | - | 71,103 | 81,800 | 12,600 | 94,400 | - | 94,400 | 15.4% |
| 10-5-422610-7080 EI-STORM SEWERS | - | 877 | 1,200 | 100 | 1,300 | - | 1,300 | 8.3% |
| 10-5-422610-7082 CPP-STORM SEWERS | - | 4,005 | 4,000 | 300 | 4,300 | - | 4,300 | 7.5% |
| 10-5-422610-7084 OMERS-STORM SEWERS | - | 6,396 | 6,700 | 1,800 | 8,500 | - | 8,500 | 26.9% |
| 10-5-422610-7086 EHT-STORM SEWERS | - | 1,389 | 1,500 | 300 | 1,800 | - | 1,800 | 20.0% |
| 10-5-422610-7088 WSIB-STORM SEWERS | - | 2,085 | 2,300 | 400 | 2,700 | - | 2,700 | 17.4% |
| 10-5-422610-7090 GROUP INSURANCE-STORM SEWERS | - | 4,172 | 4,600 | 500 | 5,100 | - | 5,100 | 10.9% |
| 10-5-422610-7092 GREEN SHIELD-STORM SEWERS | - | 5,636 | 6,200 | 800 | 7,000 | - | 7,000 | 12.9% |
| Total Wages & Benefits | - | 95,663 | 108,300 | 16,800 | 125,100 | - | 125,100 | 15.5% |
| Program Services | | | | | | | | |
| 10-5-422680-7313 STORM SEWER MAINTENANCE | 32,774 | 12,081 | 60,000 | (10,000) | 50,000 | - | 50,000 | (16.7%) |
| Total Program Services | 32,774 | 12,081 | 60,000 | (10,000) | 50,000 | - | 50,000 | (16.7%) |
| Total Expenditures | 32,774 | 107,744 | 168,300 | 6,800 | 175,100 | - | 175,100 | 4.0% |
| Total Revenue: | - | - | - | - | - | - | - | - % |
| Total PW-Storm Sewers | 32,774 | 107,744 | 168,300 | 6,800 | 175,100 | - | 175,100 | 4.0% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| PW-Fleet | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-460610-7000 REG PAY-FULL TIME-FLEET | 173,419 | 137,270 | 176,600 | 6,000 | 182,600 | - | 182,600 | 3.4% |
| 10-5-460610-7080 EI-FLEET | 2,332 | 2,469 | 2,400 | 100 | 2,500 | - | 2,500 | 4.2% |
| 10-5-460610-7082 CPP-FLEET | 7,509 | 7,995 | 8,400 | 300 | 8,700 | - | 8,700 | 3.6% |
| 10-5-460610-7084 OMERS-FLEET | 15,744 | 13,812 | 16,200 | 900 | 17,100 | - | 17,100 | 5.6% |
| 10-5-460610-7086 EHT-FLEET | 3,450 | 2,812 | 3,400 | 100 | 3,500 | - | 3,500 | 2.9% |
| 10-5-460610-7088 WSIB-FLEET | 4,947 | 4,217 | 5,100 | 200 | 5,300 | - | 5,300 | 3.9% |
| 10-5-460610-7090 GROUP INSURANCE-FLEET | 9,246 | 7,564 | 10,300 | (100) | 10,200 | - | 10,200 | (1.0%) |
| 10-5-460610-7092 GREEN SHIELD-FLEET | 11,777 | 11,273 | 12,400 | 1,500 | 13,900 | - | 13,900 | 12.1% |
| Total Wages & Benefits | 228,424 | 187,412 | 234,800 | 9,000 | 243,800 | - | 243,800 | 3.8% |
| Vehicle/Equipment | | | | | | | | |
| 10-5-460670-7705 INSURANCE-VEHICLE-ROADS/DRAINAGE | 22,451 | 29,045 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-460670-7707 INSURANCE-VEHICLE-PARKS | 26,290 | 28,109 | 29,000 | - | 29,000 | - | 29,000 | - % |
| 10-5-460670-7708 INSURANCE-VEHICLE-WATER | 13,588 | 10,476 | 11,000 | - | 11,000 | - | 11,000 | - % |
| 10-5-460670-7709 INSURANCE-VEHICLE-WASTEWATER | 4,476 | 5,148 | 6,000 | - | 6,000 | - | 6,000 | - % |
| 10-5-460670-7712 INSURANCE-VEHICLE-PLANNING & DEVT | 4,476 | 1,716 | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-460670-7713 INSURANCE-VEHICLE-BLDG SERV | 2,984 | 3,432 | 4,000 | - | 4,000 | - | 4,000 | - % |
| 10-5-460670-7721 FUEL-CORPORATE | - | - | 500 | - | 500 | - | 500 | - % |
| 10-5-460670-7722 FUEL-RECREATION | - | 891 | - | 2,500 | 2,500 | - | 2,500 | - % |
| 10-5-460670-7724 FUEL-PUB WORKS CORP | 2,514 | 3,726 | 2,200 | 1,000 | 3,200 | - | 3,200 | 45.5% |
| 10-5-460670-7725 FUEL-ROADS/DRAINAGE | 94,028 | 94,891 | 100,000 | - | 100,000 | - | 100,000 | - % |
| 10-5-460670-7726 FUEL-FLEET | 12,528 | 8,547 | 12,000 | - | 12,000 | - | 12,000 | - % |
| 10-5-460670-7727 FUEL-PARKS | 46,130 | 46,643 | 52,000 | - | 52,000 | - | 52,000 | - % |
| 10-5-460670-7728 FUEL-WATER | 35,441 | 23,170 | 36,000 | - | 36,000 | - | 36,000 | - % |
| 10-5-460670-7729 FUEL-WASTEWATER | 6,950 | 4,928 | 12,000 | (2,000) | 10,000 | - | 10,000 | (16.7%) |
| 10-5-460670-7731 FUEL/PROPANE-ARENA | 19,112 | 15,338 | 20,000 | - | 20,000 | - | 20,000 | - % |
| 10-5-460670-7732 FUEL-PLANNING & DEVT | 419 | 513 | 600 | - | 600 | - | 600 | - % |
| 10-5-460670-7733 FUEL-BLDG SERV | 256 | 1,699 | 700 | 400 | 1,100 | - | 1,100 | 57.1% |
| 10-5-460670-7737 FUEL SYSTEM REPAIR/MAINTENANCE | 8,190 | 2,996 | 2,000 | 2,000 | 4,000 | - | 4,000 | 100.0% |
| 10-5-460670-7739 FUEL-BULK PURCHASE | (26,481) | (11,173) | (30,000) | - | (30,000) | - | (30,000) | - % |
| 10-5-460670-7741 VEHICLE MAINT-CORPORATE | 954 | 3,818 | 1,000 | - | 1,000 | 2,000 | 3,000 | 200.0% |
| 10-5-460670-7742 VEHICLE MAINTENANCE-RECREATION | - | 2,036 | - | 1,000 | 1,000 | - | 1,000 | - % |
| 10-5-460670-7745 VEHICLE MAINT-ROADS/DRAINAGE | 116,669 | 98,238 | 190,800 | - | 190,800 | - | 190,800 | - % |
| 10-5-460670-7746 VEHICLE MAINT-FLEET | 5,528 | 5,846 | 2,000 | 2,000 | 4,000 | - | 4,000 | 100.0% |
| 10-5-460670-7747 VEHICLE MAINT-PARKS | 45,993 | 32,929 | 54,100 | - | 54,100 | - | 54,100 | - % |
| 10-5-460670-7748 VEHICLE MAINT-WATER | 11,168 | 7,026 | 13,000 | - | 13,000 | - | 13,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-460670-7749 VEHICLE MAINT-WASTEWATER | 656 | 825 | 3,500 | - | 3,500 | - | 3,500 | - % |
| 10-5-460670-7751 VEHICLE MAINT-ARENA | 14,272 | 3,880 | 7,000 | - | 7,000 | - | 7,000 | - % |
| 10-5-460670-7752 VEHICLE MAINT-PLANNING & DEVT | 39 | 43 | 500 | - | 500 | - | 500 | - % |
| 10-5-460670-7753 VEHICLE MAINT-BLDG SERV | 922 | - | 2,000 | - | 2,000 | - | 2,000 | - % |
| 10-5-460670-7759 VEHICLE MAINT-MECHANIC SUPPLIES | 49,811 | 42,500 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-460670-7867 NON RECURRING SMALL CAP EQUIP-FLEET | 488 | 3,745 | 5,000 | - | 5,000 | - | 5,000 | - % |
| Total Vehicle/Equipment | 519,852 | 470,981 | 598,900 | 6,900 | 605,800 | 2,000 | 607,800 | 1.5% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-460690-8986 TRANSFER-RESERVES-FLEET | 20,887 | 18,136 | - | - | - | - | - | - % |
| Total Transfers to Own Funds | 20,887 | 18,136 | - | - | - | - | - | - % |
| Total Expenditures | 769,163 | 676,529 | 833,700 | 15,900 | 849,600 | 2,000 | 851,600 | 2.1% |
| Total Revenue: | - | - | - | - | - | - | - | - % |
| Total PW-Fleet | 769,163 | 676,529 | 833,700 | 15,900 | 849,600 | 2,000 | 851,600 | 2.1% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| PW-Facilities | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-480610-5290 GROUP INSURANCE REVENUE-FACILITIES | - | (11,350) | - | - | - | - | - | - % |
| 10-5-480610-7000 REG PAY-FULL TIME-FACILITIES | 1,071,965 | 867,538 | 1,186,800 | 39,900 | 1,226,700 | - | 1,226,700 | 3.4% |
| 10-5-480610-7001 REG PAY-PART TIME-FACILITIES | 131,207 | 108,836 | 147,200 | 3,500 | 150,700 | - | 150,700 | 2.4% |
| 10-5-480610-7080 EI-FACILITIES | 16,987 | 17,312 | 19,100 | 700 | 19,800 | - | 19,800 | 3.7% |
| 10-5-480610-7082 CPP-FACILITIES | 51,192 | 52,664 | 62,200 | 1,800 | 64,000 | - | 64,000 | 2.9% |
| 10-5-480610-7084 OMERS-FACILITIES | 98,108 | 87,533 | 116,700 | 5,400 | 122,100 | - | 122,100 | 4.6% |
| 10-5-480610-7086 EHT-FACILITIES | 23,823 | 19,894 | 26,000 | 900 | 26,900 | - | 26,900 | 3.5% |
| 10-5-480610-7088 WSIB-FACILITIES | 34,048 | 29,763 | 38,600 | 1,100 | 39,700 | - | 39,700 | 2.8% |
| 10-5-480610-7090 GROUP INSURANCE-FACILITIES | 61,788 | 50,567 | 70,200 | (1,100) | 69,100 | - | 69,100 | (1.6%) |
| 10-5-480610-7092 GREEN SHIELD-FACILITIES | 95,448 | 91,397 | 105,900 | 13,900 | 119,800 | - | 119,800 | 13.1% |
| Total Wages & Benefits | 1,584,566 | 1,314,154 | 1,772,700 | 66,100 | 1,838,800 | - | 1,838,800 | 3.7% |
| Facility Expenses | | | | | | | | |
| 10-5-480660-7600 INSURANCE-PROP-POLICE | 3,322 | 3,950 | 4,000 | 600 | 4,600 | - | 4,600 | 15.0% |
| 10-5-480660-7602 INSURANCE-PROP-MUNICIPAL COMPLEX | 11,531 | 13,286 | 14,000 | 2,100 | 16,100 | - | 16,100 | 15.0% |
| 10-5-480660-7603 INSURANCE-PROP-FIRE/EMS | 8,267 | 9,318 | 10,000 | 13,000 | 23,000 | - | 23,000 | 130.0% |
| 10-5-480660-7605 INSURANCE-PROP-PUBLIC WORKS | 27,603 | 36,746 | 37,000 | 5,500 | 42,500 | - | 42,500 | 14.9% |
| 10-5-480660-7606 INSURANCE-PROP-VOLLMER CENTRE | 55,853 | 62,967 | 63,000 | 9,400 | 72,400 | - | 72,400 | 14.9% |
| 10-5-480660-7607 INSURANCE-PROP-OTHER SITES | 10,486 | 11,775 | 12,000 | 1,800 | 13,800 | - | 13,800 | 15.0% |
| 10-5-480660-7608 INSURANCE-PROP-EVENT CENTRE | 17,636 | 19,333 | 20,000 | 3,000 | 23,000 | - | 23,000 | 15.0% |
| 10-5-480660-7610 HYDRO-POLICE | 65,440 | 52,864 | 50,000 | 12,000 | 62,000 | - | 62,000 | 24.0% |
| 10-5-480660-7612 HYDRO-MUNICIPAL COMPLEX | 143,546 | 114,203 | 182,700 | (32,000) | 150,700 | - | 150,700 | (17.5%) |
| 10-5-480660-7613 HYDRO-FIRE/EMS | 36,443 | 18,410 | 36,100 | - | 36,100 | - | 36,100 | - % |
| 10-5-480660-7615 HYDRO-PUBLIC WORKS | 53,821 | 39,199 | 53,400 | 5,000 | 58,400 | - | 58,400 | 9.4% |
| 10-5-480660-7616 HYDRO-VOLLMER CENTRE | 458,346 | 356,913 | 582,400 | (35,000) | 547,400 | - | 547,400 | (6.0%) |
| 10-5-480660-7617 HYDRO-OTHER SITES | 80,363 | 56,091 | 101,500 | - | 101,500 | - | 101,500 | - % |
| 10-5-480660-7618 HYDRO-EVENT CENTRE | 24,039 | 30,278 | 36,000 | 5,000 | 41,000 | - | 41,000 | 13.9% |
| 10-5-480660-7619 HYDRO-MULTI-USE TRAIL | - | - | - | 50,000 | 50,000 | - | 50,000 | - % |
| 10-5-480660-7620 WATER/SEWER-POLICE | 1,413 | 1,182 | 1,500 | - | 1,500 | - | 1,500 | - % |
| 10-5-480660-7622 WATER/SEWER-MUNICIPAL COMPLEX | 22,371 | 14,841 | 26,500 | - | 26,500 | - | 26,500 | - % |
| 10-5-480660-7623 WATER/SEWER-FIRE/EMS | 3,676 | 3,978 | 2,800 | 5,000 | 7,800 | - | 7,800 | 178.6% |
| 10-5-480660-7625 WATER/SEWER-PUBLIC WORKS | 2,968 | 2,806 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-480660-7626 WATER/SEWER-VOLLMER CENTRE | 72,229 | 53,977 | 77,000 | - | 77,000 | - | 77,000 | - % |
| 10-5-480660-7627 WATER/SEWER-OTHER SITES | 33,665 | 40,563 | 43,800 | - | 43,800 | - | 43,800 | - % |
| 10-5-480660-7628 WATER/SEWER-EVENT CENTRE | 3,166 | 3,349 | 2,400 | - | 2,400 | - | 2,400 | - % |
| 10-5-480660-7629 WATER/SEWER-MULTI-USE TRAIL | - | - | - | 60,000 | 60,000 | - | 60,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-480660-7640 NATURAL GAS-POLICE | 8,106 | 6,084 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-480660-7642 NATURAL GAS-MUNICIPAL COMPLEX | 27,999 | 18,221 | 25,000 | - | 25,000 | - | 25,000 | - % |
| 10-5-480660-7643 NATURAL GAS-FIRE/EMS | 9,895 | 6,771 | 8,400 | 10,000 | 18,400 | - | 18,400 | 119.0% |
| 10-5-480660-7645 NATURAL GAS-PUBLIC WORKS | 13,467 | 21,421 | 16,000 | - | 16,000 | - | 16,000 | - % |
| 10-5-480660-7646 NATURAL GAS-VOLLMER CENTRE | 112,870 | 60,539 | 85,000 | - | 85,000 | - | 85,000 | - % |
| 10-5-480660-7647 NATURAL GAS-OTHER SITES | 15,667 | 9,123 | 14,000 | - | 14,000 | - | 14,000 | - % |
| 10-5-480660-7648 NATURAL GAS-EVENT CENTRE | 31,835 | 4,424 | 38,000 | - | 38,000 | - | 38,000 | - % |
| 10-5-480660-7652 SECURITY SERVICES-MUNICIPAL COMPLEX | 41,355 | 35,368 | 41,900 | 1,500 | 43,400 | - | 43,400 | 3.6% |
| 10-5-480660-7656 SECURITY SERVICES-VOLLMER CENTRE | 51,084 | 25,594 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-480660-7659 SECURITY SERVICES-MULTI-USE TRAIL | - | - | - | 7,500 | 7,500 | - | 7,500 | - % |
| 10-5-480660-7660 BLDG REPAIR/MAINT-POLICE | 50,732 | 51,842 | 36,600 | 7,100 | 43,700 | - | 43,700 | 19.4% |
| 10-5-480660-7662 BLDG REPAIR/MAINT-MUNICIPAL COMPLEX | 101,288 | 129,786 | 70,000 | 17,600 | 87,600 | - | 87,600 | 25.1% |
| 10-5-480660-7663 BLDG REPAIR/MAINT-FIRE/EMS | 48,808 | 33,765 | 40,600 | (3,000) | 37,600 | - | 37,600 | (7.4%) |
| 10-5-480660-7665 BLDG REPAIR/MAINT-PUBLIC WORKS | 76,855 | 60,928 | 26,400 | 37,000 | 63,400 | - | 63,400 | 140.2% |
| 10-5-480660-7666 BLDG REPAIR/MAINT-VOLLMER CENTRE | 248,548 | 251,536 | 200,000 | 25,000 | 225,000 | - | 225,000 | 12.5% |
| 10-5-480660-7667 BLDG REPAIR/MAINT-OTHER SITES | 42,369 | 45,334 | 29,100 | 8,000 | 37,100 | - | 37,100 | 27.5% |
| 10-5-480660-7668 BLDG REPAIR/MAINT-ALL SITES | 872 | 2,128 | 19,500 | (15,000) | 4,500 | - | 4,500 | (76.9%) |
| 10-5-480660-7669 BLDG REPAIR/MAINT-LIVING WALL | 20,493 | 22,989 | 16,000 | - | 16,000 | - | 16,000 | - % |
| 10-5-480660-7670 BLDG REPAIR/MAINT-EVENT CENTRE | 47,586 | 48,802 | 36,000 | 10,000 | 46,000 | - | 46,000 | 27.8% |
| 10-5-480660-7682 CUSTODIAL SUPPLIES-MUNICIPAL COMPLEX | 1,497 | 3,846 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-480660-7683 CUSTODIAL SUPPLIES-FIRE/EMS | 2,886 | 533 | 1,000 | - | 1,000 | - | 1,000 | - % |
| 10-5-480660-7685 CUSTODIAL SUPPLIES-PUBLIC WORKS | 19,804 | 21,540 | 5,000 | 10,000 | 15,000 | - | 15,000 | 200.0% |
| 10-5-480660-7686 CUSTODIAL SUPPLIES-VOLLMER CENTRE | 71,449 | 60,285 | 55,000 | - | 55,000 | - | 55,000 | - % |
| 10-5-480660-7687 CUSTODIAL SUPPLIES-OTHER SITES | 4,234 | 3,561 | 1,000 | - | 1,000 | - | 1,000 | - % |
| 10-5-480660-7688 CUSTODIAL SUPPLIES-ALL SITES | 97 | 1,608 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-480660-7689 CUSTODIAL SUPPLIES-EVENT CENTRE | 12,800 | 11,660 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-480660-7690 CUSTODIAL SERVICES-POLICE | 72,169 | 59,108 | 73,700 | 2,200 | 75,900 | - | 75,900 | 3.0% |
| 10-5-480660-7692 CUSTODIAL SERVICES-MUNICIPAL COMPLEX | 196,711 | 147,552 | 206,300 | 6,200 | 212,500 | - | 212,500 | 3.0% |
| 10-5-480660-7693 CUSTODIAL SERVICES-FIRE/EMS | 22,241 | 17,132 | 22,100 | 800 | 22,900 | - | 22,900 | 3.6% |
| 10-5-480660-7697 CUSTODIAL SERVICES-OTHER SITES | 12,700 | 11,128 | 14,000 | - | 14,000 | - | 14,000 | - % |
| 10-5-480660-7698 CUSTODIAL SERVICES-EVENT CENTRE | 33,963 | 34,421 | 43,000 | 1,300 | 44,300 | - | 44,300 | 3.0% |
| 10-5-480660-7699 CUSTODIAL SERVICES -MULTI-USE TRAIL | - | - | - | 15,000 | 15,000 | - | 15,000 | - % |
| Total Facility Expenses | 2,536,564 | 2,153,058 | 2,544,700 | 246,600 | 2,791,300 | - | 2,791,300 | 9.7% |
| Vehicle/Equipment | | | | | | | | |
| 10-5-480670-7851 EQUIP REPAIR/MAINT-ARENAS,FIELDS & C | 146,067 | 108,680 | 90,000 | 10,000 | 100,000 | - | 100,000 | 11.1% |
| 10-5-480670-7854 EQUIP REPAIR/MAINT-AQUATIC CENTRE | 107,473 | 75,053 | 90,000 | - | 90,000 | - | 90,000 | - % |
| 10-5-480670-7855 EQUIP REPAIR/MAINT-FITNESS CENTRE | 8,853 | 8,882 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-480670-7856 EQUIP REPAIR/MAINT-OUTDOOR POOL | 29,420 | 25,520 | 10,000 | - | 10,000 | - | 10,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-480670-7857 EQUIP REPAIR/MAINT-HOSPITALITY | 8,117 | 4,189 | 8,000 | - | 8,000 | - | 8,000 | - % |
| 10-5-480670-7864 EQUIP INFORMATION SYSTEM-MULTI-USE | - | - | - | 7,500 | 7,500 | - | 7,500 | - % |
| 10-5-480670-7865 REFRIGERATION-MULTI-USE TRAIL | - | - | - | 100,000 | 100,000 | - | 100,000 | - % |
| 10-5-480670-7867 NON RECURRING SMALL CAP EQUIP | 11,243 | 6,066 | 5,000 | - | 5,000 | - | 5,000 | - % |
| Total Vehicle/Equipment | 311,173 | 228,390 | 208,000 | 117,500 | 325,500 | - | 325,500 | 56.5% |
| Total Expenditures | 4,432,303 | 3,695,602 | 4,525,400 | 430,200 | 4,955,600 | - | 4,955,600 | 9.5% |
| Other Revenues | | | | | | | | |
| 10-4-480790-5999 MISC REVENUE-FACILITIES | (50,797) | (23,755) | (50,000) | - | (50,000) | - | (50,000) | - % |
| Total Other Revenues | (50,797) | (23,755) | (50,000) | - | (50,000) | - | (50,000) | - % |
| Total Revenue: | (50,797) | (23,755) | (50,000) | - | (50,000) | - | (50,000) | - % |
| Total PW-Facilities | 4,381,506 | 3,671,847 | 4,475,400 | 430,200 | 4,905,600 | - | 4,905,600 | 9.6% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| PW-Parks | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-840610-7000 REG PAY-FULL TIME-PARKS | 369,723 | 417,463 | 530,500 | 60,700 | 591,200 | - | 591,200 | 11.4% |
| 10-5-840610-7001 REG PAY-PART TIME-PARKS | 352,204 | 231,425 | 390,700 | 10,500 | 401,200 | - | 401,200 | 2.7% |
| 10-5-840610-7080 EI-PARKS | 12,502 | 13,428 | 16,800 | 1,300 | 18,100 | - | 18,100 | 7.7% |
| 10-5-840610-7082 CPP-PARKS | 33,716 | 35,963 | 48,000 | 3,900 | 51,900 | - | 51,900 | 8.1% |
| 10-5-840610-7084 OMERS-PARKS | 50,490 | 52,683 | 59,200 | 28,200 | 87,400 | - | 87,400 | 47.6% |
| 10-5-840610-7086 EHT-PARKS | 13,686 | 13,383 | 17,800 | 1,500 | 19,300 | - | 19,300 | 8.4% |
| 10-5-840610-7088 WSIB-PARKS | 20,346 | 20,071 | 27,000 | 2,100 | 29,100 | - | 29,100 | 7.8% |
| 10-5-840610-7090 GROUP INSURANCE-PARKS | 21,566 | 27,093 | 33,300 | 2,100 | 35,400 | - | 35,400 | 6.3% |
| 10-5-840610-7092 GREEN SHIELD-PARKS | 44,243 | 44,355 | 63,400 | 6,500 | 69,900 | - | 69,900 | 10.3% |
| Total Wages & Benefits | 918,476 | 855,864 | 1,186,700 | 116,800 | 1,303,500 | - | 1,303,500 | 9.8% |
| Vehicle/Equipment | | | | | | | | |
| 10-5-840670-7840 EQUIP REPAIR/MAINT-PARKS | 1,527 | 2,068 | 3,000 | (3,000) | - | - | - | (100.0%) |
| 10-5-840670-7841 ICE INSTALLATION/REPAIR-MULTI-USE TR | - | - | - | 10,000 | 10,000 | - | 10,000 | - % |
| 10-5-840670-7860 NEW EQUIPMENT-PARKS | - | 63 | 2,000 | (2,000) | - | - | - | (100.0%) |
| 10-5-840670-7867 NON RECURRING SMALL CAP EQUIP-PARK | 4,220 | 396 | 7,500 | 5,000 | 12,500 | - | 12,500 | 66.7% |
| 10-5-840670-7869 EQUIPMENT RENTAL-PARKS | 8,960 | 5,347 | 3,000 | 7,000 | 10,000 | - | 10,000 | 233.3% |
| Total Vehicle/Equipment | 14,707 | 7,874 | 15,500 | 17,000 | 32,500 | - | 32,500 | 109.7% |
| Program Services | | | | | | | | |
| 10-5-840680-7207 RIVER CANARD PARK-PARKS | 5,000 | 5,000 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 10-5-840680-8514 BOAT RAMP-PARKS | 11,555 | 6,382 | 4,000 | - | 4,000 | - | 4,000 | - % |
| 10-5-840680-8590 PARK MAINTENANCE-PARKS | 113,307 | 110,428 | 139,000 | - | 139,000 | - | 139,000 | - % |
| 10-5-840680-8591 PARK MOWING-PARKS | 112,475 | 102,289 | 120,000 | 10,000 | 130,000 | - | 130,000 | 8.3% |
| 10-5-840680-8592 TREE MAINTENANCE-PARKS | 60,638 | 21,777 | 84,000 | (40,000) | 44,000 | - | 44,000 | (47.6%) |
| 10-5-840680-8593 MEMORIALS/DEDICATIONS-PARKS | 11,594 | 14,494 | 13,000 | - | 13,000 | - | 13,000 | - % |
| 10-5-840680-8594 FLOWERS-TOWN SITES-PARKS | 26,943 | 25,949 | 34,500 | 5,500 | 40,000 | - | 40,000 | 15.9% |
| 10-5-840680-8595 TOWN MOWING-PARKS | - | - | - | 20,000 | 20,000 | - | 20,000 | - % |
| 10-5-840680-8596 ANNUAL TREE REPLACEMENTS-PARKS | - | - | - | 40,000 | 40,000 | - | 40,000 | - % |
| 10-5-840680-8600 VOLLMER COMPLEX SITE MAINT | 8,108 | 5,810 | 12,000 | - | 12,000 | - | 12,000 | - % |
| 10-5-840680-8602 VC-SOCCER FIELDS-FERT/SEED | 20,118 | 11,984 | 40,500 | - | 40,500 | - | 40,500 | - % |
| 10-5-840680-8603 VC-SOCCER FIELDS-PAINT | 10,601 | 10,560 | 15,000 | - | 15,000 | - | 15,000 | - % |
| 10-5-840680-8604 VC-SOCCER FIELDS-MISC | 21,179 | 20,486 | 53,700 | - | 53,700 | - | 53,700 | - % |
| 10-5-840680-8605 VC-BASEBALL FIELDS-FERT/SEED | 18,024 | 10,144 | 23,000 | - | 23,000 | - | 23,000 | - % |
| 10-5-840680-8606 VC-BASEBALL FIELDS-PAINT | 7,131 | 4,450 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-840680-8607 VC-BASEBALL FIELDS-MISC | 27,765 | 22,761 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-840680-8608 VC-SKATEBOARD PARK | - | - | 4,000 | - | 4,000 | - | 4,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-840680-8610 VC-SPLASH PAD SITE | - | - | 9,500 | (5,500) | 4,000 | - | 4,000 | (57.9%) |
| 10-5-840680-8999 MISC EXPENSE-PARKS | 1,014 | 499 | - | - | - | - | - | - % |
| Total Program Services | 455,452 | 373,013 | 597,200 | 30,000 | 627,200 | - | 627,200 | 5.0% |
| Total Expenditures | 1,388,635 | 1,236,751 | 1,799,400 | 163,800 | 1,963,200 | - | 1,963,200 | 9.1% |
| Grants | | | | | | | | |
| 10-4-840770-5150 GRANTS-FEDERAL-PARKS | (4,100) | (13,910) | - | - | - | - | - | - % |
| Total Grants | (4,100) | (13,910) | - | - | - | - | - | - % |
| Other Revenues | | | | | | | | |
| 10-4-840790-5538 MEMORIALS/DEDICATIONS | (6,200) | (10,200) | (8,000) | - | (8,000) | - | (8,000) | - % |
| 10-4-840790-5540 BOAT RAMP | (51,430) | (47,185) | (50,000) | - | (50,000) | - | (50,000) | - % |
| 10-4-840790-5546 RIVER CANARD PARK | (3,097) | - | (3,000) | - | (3,000) | - | (3,000) | - % |
| 10-4-840790-5999 MISC REVENUE-PARKS | (10,000) | (10,000) | - | - | - | - | - | - % |
| Total Other Revenues | (70,727) | (67,385) | (61,000) | - | (61,000) | - | (61,000) | - % |
| Total Revenue: | (74,827) | (81,295) | (61,000) | - | (61,000) | - | (61,000) | - % |
| Total PW-Parks | 1,313,808 | 1,155,456 | 1,738,400 | 163,800 | 1,902,200 | - | 1,902,200 | 9.4% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--------------------------------------|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Winter Control | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-430680-7308 SALT-WINTER CONTROL | 147,561 | 471,110 | 200,000 | - | 200,000 | - | 200,000 | - % |
| Total Program Services | 147,561 | 471,110 | 200,000 | - | 200,000 | - | 200,000 | - % |
| Total Expenditures | 147,561 | 471,110 | 200,000 | - | 200,000 | - | 200,000 | - % |
| Total Revenues | - | - | - | - | - | - | - | - % |
| Total Winter Control | 147,561 | 471,110 | 200,000 | - | 200,000 | - | 200,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Traffic Control | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-470680-7320 TRAFFIC SIGNALS-HYDRO | 29,637 | 13,563 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 10-5-470680-7321 TRAFFIC SIGNALS-MAINT | 85,737 | 81,439 | 62,000 | - | 62,000 | 5,000 | 67,000 | 8.1% |
| Total Program Services | 115,374 | 95,002 | 92,000 | - | 92,000 | 5,000 | 97,000 | 5.4% |
| Total Expenditures | 115,374 | 95,002 | 92,000 | - | 92,000 | 5,000 | 97,000 | 5.4% |
| Total Revenue | - | - | - | - | - | - | - | - % |
| Total Traffic Control | 115,374 | 95,002 | 92,000 | - | 92,000 | 5,000 | 97,000 | 5.4% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Transit | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-440680-7324 HANDI TRANSIT | 33,398 | 31,771 | 45,000 | 20,000 | 65,000 | - | 65,000 | 44.4% |
| 10-5-440680-7350 TICKET/PASS-WINDSOR-TRANSIT | 4,986 | 5,315 | 2,200 | - | 2,200 | - | 2,200 | - % |
| 10-5-440680-7354 SERVICE AGREEMENT-WINDSOR-TRANSIT | 576,056 | 398,818 | 584,000 | 149,000 | 733,000 | - | 733,000 | 25.5% |
| 10-5-440680-8500 MARKETING/ADVERT/PROMOTION-TRANSIT | 2,003 | 3,493 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-440680-8999 MISC EXPENSE-TRANSIT | - | - | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Program Services | 616,443 | 439,397 | 642,200 | 169,000 | 811,200 | - | 811,200 | 26.3% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-440690-8986 TRANSFER-RESERVES-TRANSIT | 11,602 | - | - | - | - | - | - | - % |
| Total Transfers to Own Funds | 11,602 | - | - | - | - | - | - | - % |
| Total Expenditures | 628,045 | 439,397 | 642,200 | 169,000 | 811,200 | - | 811,200 | 26.3% |
| Contributions from Own Funds | | | | | | | | |
| 10-4-440780-5986 CONTRIBUTION-RESERVES-TRANSIT | - | - | - | (100,000) | (100,000) | - | (100,000) | - % |
| 10-4-440780-5988 CONTRIBUTION-DEFERRED REVENUE-TRANSIT | (251,000) | - | (281,000) | (4,000) | (285,000) | - | (285,000) | 1.4% |
| Total Contributions from Own Funds | (251,000) | - | (281,000) | (104,000) | (385,000) | - | (385,000) | 37.0% |
| Other Revenues | | | | | | | | |
| 10-4-440790-5240 TICKET/PASS REVENUE-TRANSIT | (5,837) | (6,827) | (2,200) | - | (2,200) | - | (2,200) | - % |
| 10-4-440790-5242 TICKET/PASS REVENUE-VC-TRANSIT | - | - | (2,200) | - | (2,200) | - | (2,200) | - % |
| 10-4-440790-5244 TICKET/PASS COMMISSION-TRANSIT | (125) | (138) | (100) | - | (100) | - | (100) | - % |
| 10-4-440790-5248 FARE REVENUE-TRANSIT | (23,951) | (16,377) | (60,000) | - | (60,000) | - | (60,000) | - % |
| 10-4-440790-5558 ADVERTISING REVENUE-TRANSIT | (2,758) | (2,176) | - | - | - | - | - | - % |
| Total Other Revenues | (32,671) | (25,518) | (64,500) | - | (64,500) | - | (64,500) | - % |
| Total Revenues | (283,671) | (25,518) | (345,500) | (104,000) | (449,500) | - | (449,500) | 30.1% |
| Total Transit | 344,374 | 413,879 | 296,700 | 65,000 | 361,700 | - | 361,700 | 21.9% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Street Lighting | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-450680-7326 STREET LIGHTING-HYDRO | 213,689 | 188,037 | 195,000 | - | 195,000 | - | 195,000 | - % |
| 10-5-450680-7327 STREET LIGHTING-MAINT | 111,441 | 133,272 | 90,000 | 30,000 | 120,000 | - | 120,000 | 33.3% |
| Total Program Services | 325,130 | 321,309 | 285,000 | 30,000 | 315,000 | - | 315,000 | 10.5% |
| Total Expenditures | 325,130 | 321,309 | 285,000 | 30,000 | 315,000 | - | 315,000 | 10.5% |
| Total Revenue | - | - | - | - | - | - | - | - % |
| Total Street Lighting | 325,130 | 321,309 | 285,000 | 30,000 | 315,000 | - | 315,000 | 10.5% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Crossing Guards | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-490610-7001 REG PAY-PART TIME-CROSS GUARDS | 125,081 | 85,822 | 105,300 | 2,400 | 107,700 | - | 107,700 | 2.3% |
| 10-5-490610-7080 EI-CROSS GUARDS | 2,678 | 2,210 | 2,400 | 100 | 2,500 | - | 2,500 | 4.2% |
| 10-5-490610-7082 CPP-CROSS GUARDS | 2,800 | 2,819 | 6,100 | 100 | 6,200 | - | 6,200 | 1.6% |
| 10-5-490610-7084 OMERS-CROSSING GUARDS | - | 1,140 | - | - | - | - | - | - % |
| 10-5-490610-7086 EHT-CROSS GUARDS | 2,288 | 1,855 | 2,100 | - | 2,100 | - | 2,100 | - % |
| 10-5-490610-7088 WSIB-CROSS GUARDS | 3,230 | 2,612 | 3,100 | 100 | 3,200 | - | 3,200 | 3.2% |
| Total Wages & Benefits | 136,077 | 96,458 | 119,000 | 2,700 | 121,700 | - | 121,700 | 2.3% |
| Administrative Expenses | | | | | | | | |
| 10-5-490640-7120 INSURANCE-GENERAL-CROSS GUARDS | 750 | 750 | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Administrative Expenses | 750 | 750 | 1,000 | - | 1,000 | - | 1,000 | - % |
| Program Services | | | | | | | | |
| 10-5-490680-8505 MATERIALS/SUPPLIES-CROSS GUARDS | 1,716 | 389 | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Program Services | 1,716 | 389 | 1,000 | - | 1,000 | - | 1,000 | - % |
| Total Expenditures | 138,543 | 97,597 | 121,000 | 2,700 | 123,700 | - | 123,700 | 2.2% |
| Total Revenue: | - | - | - | - | - | - | - | - % |
| Total Crossing Guards | 138,543 | 97,597 | 121,000 | 2,700 | 123,700 | - | 123,700 | 2.2% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Garbage Collection | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-540680-7330 CONTRACTOR-GARBAGE COLLECTION | 1,344,320 | 1,271,349 | 1,122,000 | 280,000 | 1,402,000 | - | 1,402,000 | 25.0% |
| Total Program Services | 1,344,320 | 1,271,349 | 1,122,000 | 280,000 | 1,402,000 | - | 1,402,000 | 25.0% |
| Total Expenditures | 1,344,320 | 1,271,349 | 1,122,000 | 280,000 | 1,402,000 | - | 1,402,000 | 25.0% |
| Total Revenue: | - | - | - | - | - | - | - | - % |
| Total Garbage Collection | 1,344,320 | 1,271,349 | 1,122,000 | 280,000 | 1,402,000 | - | 1,402,000 | 25.0% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Garbage Disposal | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-550680-7332 LANDFILL-GARBAGE DISPOSAL | 1,187,869 | 933,077 | 1,392,000 | (85,000) | 1,307,000 | - | 1,307,000 | (6.1%) |
| Total Program Services | 1,187,869 | 933,077 | 1,392,000 | (85,000) | 1,307,000 | - | 1,307,000 | (6.1%) |
| Total Expenditures | 1,187,869 | 933,077 | 1,392,000 | (85,000) | 1,307,000 | - | 1,307,000 | (6.1%) |
| Total Revenue | - | - | - | - | - | - | - | - % |
| Total Garbage Disposal | 1,187,869 | 933,077 | 1,392,000 | (85,000) | 1,307,000 | - | 1,307,000 | (6.1%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| C&R Corporate | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-810610-7000 REG PAY-FULL TIME-C&R CORP | 1,027,557 | 908,246 | 1,044,700 | 141,100 | 1,185,800 | 36,900 | 1,222,700 | 17.0% |
| 10-5-810610-7001 REG PAY-PART TIME-C&R CORP | 73,787 | 67,007 | 96,400 | 500 | 96,900 | - | 96,900 | 0.5% |
| 10-5-810610-7080 EI-C&R CORP | 15,579 | 15,832 | 15,400 | 1,900 | 17,300 | 700 | 18,000 | 16.9% |
| 10-5-810610-7082 CPP-C&R CORP | 47,123 | 47,334 | 49,200 | 6,600 | 55,800 | 2,100 | 57,900 | 17.7% |
| 10-5-810610-7084 OMERS-C&R CORP | 106,798 | 101,901 | 117,300 | 12,200 | 129,500 | 3,600 | 133,100 | 13.5% |
| 10-5-810610-7086 EHT-C&R CORP | 21,847 | 19,680 | 22,300 | 2,700 | 25,000 | 700 | 25,700 | 15.2% |
| 10-5-810610-7088 WSIB-C&R CORP | 30,430 | 28,676 | 31,600 | 3,600 | 35,200 | 1,100 | 36,300 | 14.9% |
| 10-5-810610-7090 GROUP INSURANCE-C&R CORP | 68,724 | 56,138 | 69,400 | 5,100 | 74,500 | 2,700 | 77,200 | 11.2% |
| 10-5-810610-7092 GREEN SHIELD-C&R CORP | 85,358 | 86,917 | 94,500 | 18,400 | 112,900 | 4,300 | 117,200 | 24.0% |
| Total Wages & Benefits | 1,477,203 | 1,331,731 | 1,540,800 | 192,100 | 1,732,900 | 52,100 | 1,785,000 | 15.8% |
| Administrative Expenses | | | | | | | | |
| 10-5-810640-7100 OFFICE SUPPLIES- C&R CORP | 2,050 | 3,195 | 3,000 | - | 3,000 | - | 3,000 | - % |
| 10-5-810640-7104 POSTAGE/SHIPPING-C&R CORP | 400 | 451 | 300 | 100 | 400 | - | 400 | 33.3% |
| 10-5-810640-7109 RADIO COMM/LICENCE-C&R CORP | 497 | 370 | - | 10,800 | 10,800 | - | 10,800 | - % |
| 10-5-810640-7112 ADVERTISING-C&R CORP | 8,013 | 682 | 3,500 | - | 3,500 | - | 3,500 | - % |
| 10-5-810640-7114 MEETINGS/SPEC EXP-C&R CORP | 2,870 | 2,227 | 1,500 | 500 | 2,000 | - | 2,000 | 33.3% |
| 10-5-810640-7120 INSURANCE-GENERAL-C&R CORP | 53,289 | 56,633 | 57,000 | 8,600 | 65,600 | - | 65,600 | 15.1% |
| 10-5-810640-7170 CELL PHONE-C&R CORP | 5,368 | 4,777 | 4,100 | 2,300 | 6,400 | - | 6,400 | 56.1% |
| 10-5-810640-7500 OFFICE EQUIP/CONTRACTS-C&R CORP | 594 | 474 | 500 | - | 500 | - | 500 | - % |
| Total Administrative Expenses | 73,081 | 68,809 | 69,900 | 22,300 | 92,200 | - | 92,200 | 31.9% |
| Personnel Expenses | | | | | | | | |
| 10-5-810650-7130 TRAVEL-C&R CORP | 3,846 | 4,292 | 6,000 | (1,000) | 5,000 | - | 5,000 | (16.7%) |
| 10-5-810650-7132 CONF/SEMINAR-C&R CORP | 4,321 | 8,738 | 16,000 | (2,000) | 14,000 | - | 14,000 | (12.5%) |
| 10-5-810650-7134 MEMBERSHIP/SUBSCR-C&R CORP | 5,707 | 960 | 4,500 | - | 4,500 | - | 4,500 | - % |
| 10-5-810650-7137 TRAINING/INTERVIEWS-C&R CORP | 7,465 | 11,001 | 14,000 | - | 14,000 | - | 14,000 | - % |
| 10-5-810650-7140 CLOTHING-C&R CORP | 4,448 | 9,195 | 7,000 | 2,000 | 9,000 | - | 9,000 | 28.6% |
| 10-5-810650-7141 EQUIP TO PERSONNEL-C&R CORP | 328 | 196 | 1,300 | (800) | 500 | - | 500 | (61.5%) |
| Total Personnel Expenses | 26,115 | 34,382 | 48,800 | (1,800) | 47,000 | - | 47,000 | (3.7%) |
| Vehicle/Equipment | | | | | | | | |
| 10-5-810670-7867 NON RECURRING SMALL CAP EQUIP-C&R | 10,336 | 4,681 | 10,000 | - | 10,000 | - | 10,000 | - % |
| Total Vehicle/Equipment | 10,336 | 4,681 | 10,000 | - | 10,000 | - | 10,000 | - % |
| Program Services | | | | | | | | |
| 10-5-810680-8500 MARKETING/ADVERT/PROMO-C&R CORP | 13,317 | 8,454 | 15,000 | - | 15,000 | - | 15,000 | - % |
| 10-5-810680-8502 PROMOTIONAL ITEMS-C&R CORP | 2,528 | 95 | 3,000 | - | 3,000 | - | 3,000 | - % |
| 10-5-810680-8996 BANK CHARGES-C&R CORP | 67,455 | 67,319 | 45,000 | 45,000 | 90,000 | - | 90,000 | 100.0% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 10-5-810680-8999 MISC EXPENSE-C&R CORP | 30 | 32 | - | - | - | - | - | - % |
| Total Program Services | 83,330 | 75,900 | 63,000 | 45,000 | 108,000 | - | 108,000 | 71.4% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-810690-8980 TRANSFER-GENERAL-C&R CORP | - | 35,770 | - | - | - | - | - | - % |
| 10-5-810690-8986 TRANSFER-RESERVES-C&R CORP | 189,209 | 199,029 | 182,000 | - | 182,000 | - | 182,000 | - % |
| Total Transfers to Own Funds | 189,209 | 234,799 | 182,000 | - | 182,000 | - | 182,000 | - % |
| Total Expenditures | 1,859,274 | 1,750,302 | 1,914,500 | 257,600 | 2,172,100 | 52,100 | 2,224,200 | 16.2% |
| Other Revenues | | | | | | | | |
| 10-4-810790-5535 LASALLE ROWING CLUB-C&R CORP | (1,000) | (1,000) | (1,000) | - | (1,000) | - | (1,000) | - % |
| 10-4-810790-5556 USER INSURANCE-C&R CORP | (9,415) | (7,469) | (8,000) | (1,500) | (9,500) | - | (9,500) | 18.8% |
| 10-4-810790-5557 UNIFORM-C&R CORP | (65) | - | (500) | 500 | - | - | - | (100.0%) |
| 10-4-810790-5558 ADVERTISING REVENUE-C&R CORP | (14,903) | (9,877) | (15,000) | (1,000) | (16,000) | - | (16,000) | 6.7% |
| 10-4-810790-5559 CAPITAL REINVESTMENT FEE-C&R CORP | (66,209) | (81,246) | (63,000) | (24,000) | (87,000) | - | (87,000) | 38.1% |
| 10-4-810790-5570 CONCESSIONS-C&R CORP | (4,640) | (2,777) | (4,400) | (100) | (4,500) | - | (4,500) | 2.3% |
| 10-4-810790-5575 VENDING COMMISSIONS-C&R CORP | (8,162) | (10,119) | (9,000) | (1,000) | (10,000) | - | (10,000) | 11.1% |
| 10-4-810790-5998 MISC REVENUE-OTHER-C&R CORP | 5 | - | - | - | - | - | - | - % |
| 10-4-810790-5999 MISC REVENUE-C&R CORP | (31,240) | 1,037 | - | - | - | - | - | - % |
| Total Other Revenues | (135,629) | (111,451) | (100,900) | (27,100) | (128,000) | - | (128,000) | 26.9% |
| Total Revenue: | (135,629) | (111,451) | (100,900) | (27,100) | (128,000) | - | (128,000) | 26.9% |
| Total C&R Corporate | 1,723,645 | 1,638,851 | 1,813,600 | 230,500 | 2,044,100 | 52,100 | 2,096,200 | 15.6% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| C&R Community Programs | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-814610-7001 REG PAY-PART TIME-C&R COMM PROG | 197,429 | 202,784 | 208,900 | 8,300 | 217,200 | - | 217,200 | 4.0% |
| 10-5-814610-7080 EI-C&R COMM PROG | 4,487 | 5,991 | 4,800 | 200 | 5,000 | - | 5,000 | 4.2% |
| 10-5-814610-7082 CPP-C&R COMM PROG | 7,148 | 7,885 | 12,000 | 500 | 12,500 | - | 12,500 | 4.2% |
| 10-5-814610-7084 OMERS-C&R COMM PROG | 6,543 | 10,137 | 2,300 | 12,400 | 14,700 | - | 14,700 | 539.1% |
| 10-5-814610-7086 EHT-C&R COMM PROG | 3,834 | 5,027 | 4,100 | 100 | 4,200 | - | 4,200 | 2.4% |
| 10-5-814610-7088 WSIB-C&R COMM PROG | 5,733 | 7,321 | 6,200 | 200 | 6,400 | - | 6,400 | 3.2% |
| Total Wages & Benefits | 225,174 | 239,145 | 238,300 | 21,700 | 260,000 | - | 260,000 | 9.1% |
| Program Services | | | | | | | | |
| 10-5-814680-8505 MATERIALS/SUPPLIES-C&R COMM PROG | 13,291 | 5,924 | 14,900 | - | 14,900 | - | 14,900 | - % |
| 10-5-814680-8509 DAY CAMP/PA DAY SUPPLIES-C&R COMM I | 28,989 | 22,957 | 24,000 | - | 24,000 | - | 24,000 | - % |
| Total Program Services | 42,280 | 28,881 | 38,900 | - | 38,900 | - | 38,900 | - % |
| Total Expenditures | 267,454 | 268,026 | 277,200 | 21,700 | 298,900 | - | 298,900 | 7.8% |
| Grants | | | | | | | | |
| 10-4-814770-5150 GRANTS-FEDERAL-C&R COMM PROG | (34,132) | (35,000) | - | - | - | - | - | - % |
| 10-4-814770-5199 GRANTS-OTHER-C&R COMM PROG | (12,603) | - | - | - | - | - | - | - % |
| Total Grants | (46,735) | (35,000) | - | - | - | - | - | - % |
| Other Revenues | | | | | | | | |
| 10-4-814790-5500 PRE-SCHOOL PROGRAMS-C&R COMM PRO | (3,110) | (4,807) | (1,000) | (4,000) | (5,000) | - | (5,000) | 400.0% |
| 10-4-814790-5501 YOUTH PROGRAMS-C&R COMM PROG | (75,837) | (47,666) | (83,900) | - | (83,900) | - | (83,900) | - % |
| 10-4-814790-5502 ADULT PROGRAMS-C&R COMM PROG | (3,201) | (2,161) | (2,000) | (1,000) | (3,000) | - | (3,000) | 50.0% |
| 10-4-814790-5503 SENIOR PROGRAMS-C&R COMM PROG | (375) | - | - | - | - | - | - | - % |
| 10-4-814790-5505 DAY CAMP/PA DAY PROGRAMS-C&R PROG | (203,970) | (212,628) | (213,900) | (10,600) | (224,500) | - | (224,500) | 5.0% |
| 10-4-814790-5999 MISC REVENUE-C&R COMM PROG | (6,000) | (14,300) | - | - | - | - | - | - % |
| Total Other Revenues | (292,493) | (281,562) | (300,800) | (15,600) | (316,400) | - | (316,400) | 5.2% |
| Total Revenue: | (339,228) | (316,562) | (300,800) | (15,600) | (316,400) | - | (316,400) | 5.2% |
| Total C&R Community Programs | (71,774) | (48,536) | (23,600) | 6,100 | (17,500) | - | (17,500) | (25.8%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| C&R Culture & Events | | | | | | | | |
| Summary | | | | | | | | |
| Program Services | | | | | | | | |
| 10-5-816680-8530 MOVIE NIGHT | 3,039 | 2,773 | 3,000 | 500 | 3,500 | - | 3,500 | 16.7% |
| 10-5-816680-8532 NIGHT MARKET | 5,412 | 8,235 | 10,000 | - | 10,000 | - | 10,000 | - % |
| 10-5-816680-8533 SPRING FLING | - | 14,524 | 20,000 | (5,000) | 15,000 | - | 15,000 | (25.0%) |
| 10-5-816680-8537 STRAWBERRY FESTIVAL | 482 | - | - | - | - | - | - | - % |
| 10-5-816680-8538 TRUCK OR TREAT | 13,040 | 1,829 | 10,000 | 3,000 | 13,000 | - | 13,000 | 30.0% |
| 10-5-816680-8539 HOLIDAY LIGHTS | 31,019 | 373 | 20,000 | (3,000) | 17,000 | - | 17,000 | (15.0%) |
| 10-5-816680-8540 REMEMBRANCE DAY | 2,492 | 175 | 1,800 | 700 | 2,500 | - | 2,500 | 38.9% |
| 10-5-816680-8541 SANTA BREAKFAST | 11,148 | 679 | 7,000 | 5,000 | 12,000 | - | 12,000 | 71.4% |
| 10-5-816680-8544 NEW YEAR'S EVE | 12,722 | 5,598 | 12,000 | 1,000 | 13,000 | - | 13,000 | 8.3% |
| 10-5-816680-8999 MISC EXPENSE-C&R EVENTS | 33,411 | 8,739 | 7,000 | 1,000 | 8,000 | - | 8,000 | 14.3% |
| Total Program Services | 112,765 | 42,925 | 90,800 | 3,200 | 94,000 | - | 94,000 | 3.5% |
| Total Expenditures | 112,765 | 42,925 | 90,800 | 3,200 | 94,000 | - | 94,000 | 3.5% |
| Other Revenues | | | | | | | | |
| 10-4-816790-5999 MISC REVENUE-C&R CULTURAL PROG | (25,245) | (24,178) | (30,800) | (3,200) | (34,000) | - | (34,000) | 10.4% |
| Total Other Revenues | (25,245) | (24,178) | (30,800) | (3,200) | (34,000) | - | (34,000) | 10.4% |
| Total Revenue: | (25,245) | (24,178) | (30,800) | (3,200) | (34,000) | - | (34,000) | 10.4% |
| Total C&R Culture & Events | 87,520 | 18,747 | 60,000 | - | 60,000 | - | 60,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|--------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| C&R Arenas, Fields & Community Spaces | | | | | | | | |
| Summary | | | | | | | | |
| Total Expenditures | - | - | - | - | - | - | - | - % |
| Other Revenues | | | | | | | | |
| 10-4-820790-5530 FACILITY RENTAL-ARENAS,FIELDS&CS | (35,433) | (28,772) | (27,400) | (2,700) | (30,100) | - | (30,100) | 9.9% |
| 10-4-820790-5541 SOCCER FIELD-ARENAS, FIELDS & CS | (48,131) | (85,139) | (47,300) | (35,100) | (82,400) | - | (82,400) | 74.2% |
| 10-4-820790-5543 BASEBALL DIAMONDS-ARENAS,FIELDS&CS | (15,230) | (14,304) | (16,300) | (800) | (17,100) | - | (17,100) | 4.9% |
| 10-4-820790-5545 FACILITY RENTAL-PARKS-ARENAS,FIELDS, | (15,363) | (19,362) | (16,700) | (1,600) | (18,300) | - | (18,300) | 9.6% |
| 10-4-820790-5560 ICE-SESSION A (JAN-MAR)-ARENAS,FIELDS | (293,448) | (303,601) | (302,200) | (9,900) | (312,100) | - | (312,100) | 3.3% |
| 10-4-820790-5561 ICE-SESSION B (APR-JUN)-ARENAS,FIELDS | (74,815) | (81,591) | (79,500) | (4,400) | (83,900) | - | (83,900) | 5.5% |
| 10-4-820790-5562 ICE-SESSION C (JUL-AUG)-ARENAS,FIELDS | (104,651) | (122,383) | (109,000) | (14,600) | (123,600) | - | (123,600) | 13.4% |
| 10-4-820790-5563 ICE-SESSION D (SEP-DEC)-ARENAS,FIELDS | (400,218) | (182,710) | (397,800) | (14,200) | (412,000) | - | (412,000) | 3.6% |
| 10-4-820790-5568 PUBLIC SKATING-ARENAS,FIELDS&CS | (26,978) | (24,783) | (26,900) | (2,100) | (29,000) | - | (29,000) | 7.8% |
| 10-4-820790-5580 EVENT CENTRE | (55,102) | (27,726) | (39,500) | (1,900) | (41,400) | - | (41,400) | 4.8% |
| 10-4-820790-5999 MISC REVENUE-ARENAS,FIELDS&CS | (4,830) | (4,112) | - | - | - | - | - | - % |
| Total Other Revenues | (1,074,199) | (894,483) | (1,062,600) | (87,300) | (1,149,900) | - | (1,149,900) | 8.2% |
| Total Revenue: | (1,074,199) | (894,483) | (1,062,600) | (87,300) | (1,149,900) | - | (1,149,900) | 8.2% |
| Total C&R Arenas, Fields & Community Spaces | (1,074,199) | (894,483) | (1,062,600) | (87,300) | (1,149,900) | - | (1,149,900) | 8.2% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| C&R Aquatic Centre | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-822610-7001 REG PAY-PART TIME-VRC AQUATIC | 490,547 | 447,604 | 500,800 | 60,700 | 561,500 | - | 561,500 | 12.1% |
| 10-5-822610-7009 INSTRUCTORS-VRC AQUATIC | 15,620 | 13,195 | 18,700 | (14,000) | 4,700 | - | 4,700 | (74.9%) |
| 10-5-822610-7080 EI-VRC AQUATIC | 11,444 | 11,130 | 11,900 | 1,300 | 13,200 | - | 13,200 | 10.9% |
| 10-5-822610-7082 CPP-VRC AQUATIC | 16,188 | 15,755 | 30,500 | 2,800 | 33,300 | - | 33,300 | 9.2% |
| 10-5-822610-7084 OMERS-VRC AQUATIC | 6,393 | 9,245 | 4,900 | 8,200 | 13,100 | - | 13,100 | 167.3% |
| 10-5-822610-7086 EHT-VRC AQUATIC | 9,783 | 9,340 | 10,100 | 900 | 11,000 | - | 11,000 | 8.9% |
| 10-5-822610-7088 WSIB-VRC AQUATIC | 13,863 | 13,597 | 15,300 | 1,400 | 16,700 | - | 16,700 | 9.2% |
| Total Wages & Benefits | 563,838 | 519,866 | 592,200 | 61,300 | 653,500 | - | 653,500 | 10.4% |
| Vehicle/Equipment | | | | | | | | |
| 10-5-822670-7840 EQUIP REPAIR/MAINT-VRC AQUATIC | 3,640 | 87 | - | - | - | - | - | - % |
| Total Vehicle/Equipment | 3,640 | 87 | - | - | - | - | - | - % |
| Program Services | | | | | | | | |
| 10-5-822680-8510 POOL SUPPLIES-VRC AQUATIC | 69,048 | 55,141 | 60,700 | - | 60,700 | - | 60,700 | - % |
| Total Program Services | 69,048 | 55,141 | 60,700 | - | 60,700 | - | 60,700 | - % |
| Total Expenditures | 636,526 | 575,094 | 652,900 | 61,300 | 714,200 | - | 714,200 | 9.4% |
| Other Revenues | | | | | | | | |
| 10-4-822790-5500 PRE-SCHOOL PROGRAMS-VRC AQUATIC | (230,629) | (176,673) | (223,700) | (11,200) | (234,900) | - | (234,900) | 5.0% |
| 10-4-822790-5501 YOUTH PROGRAMS-VRC AQUATIC | (258,816) | (212,246) | (241,700) | (12,100) | (253,800) | - | (253,800) | 5.0% |
| 10-4-822790-5502 ADULT PROGRAMS-VRC AQUATIC | (61,089) | (40,181) | (56,200) | (2,800) | (59,000) | - | (59,000) | 5.0% |
| 10-4-822790-5518 PRIVATE LESSONS-VRC AQUATIC | (199,332) | (166,741) | (196,000) | (9,800) | (205,800) | - | (205,800) | 5.0% |
| 10-4-822790-5530 FACILITY RENTAL-VRC AQUATIC | (22,513) | (15,212) | (13,000) | (6,800) | (19,800) | - | (19,800) | 52.3% |
| 10-4-822790-5568 PUBLIC SWIMMING-VRC AQUATIC | (64,046) | (47,476) | (69,000) | - | (69,000) | - | (69,000) | - % |
| 10-4-822790-5999 MISC REVENUE-VRC AQUATIC | (1,436) | (2,113) | (1,000) | (1,000) | (2,000) | - | (2,000) | 100.0% |
| Total Other Revenues | (837,861) | (660,642) | (800,600) | (43,700) | (844,300) | - | (844,300) | 5.5% |
| Total Revenue: | (837,861) | (660,642) | (800,600) | (43,700) | (844,300) | - | (844,300) | 5.5% |
| Total C&R Aquatic Centre | (201,335) | (85,548) | (147,700) | 17,600 | (130,100) | - | (130,100) | (11.9%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|------------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| C&R Fitness Centre | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-824610-7001 REG PAY-PART TIME-VRC FITNESS | 111,665 | 72,431 | 125,100 | 33,800 | 158,900 | - | 158,900 | 27.0% |
| 10-5-824610-7009 INSTRUCTORS-VRC FITNESS | 52,114 | 63,900 | 81,400 | (60,300) | 21,100 | - | 21,100 | (74.1%) |
| 10-5-824610-7080 EI-VRC FITNESS | 3,726 | 3,323 | 4,700 | (500) | 4,200 | - | 4,200 | (10.6%) |
| 10-5-824610-7082 CPP-VRC FITNESS | 7,202 | 6,113 | 11,900 | (1,600) | 10,300 | - | 10,300 | (13.4%) |
| 10-5-824610-7084 OMERS-VRC FITNESS | 6,050 | 4,193 | 5,000 | (1,000) | 4,000 | - | 4,000 | (20.0%) |
| 10-5-824610-7086 EHT-VRC FITNESS | 3,184 | 2,789 | 4,000 | (500) | 3,500 | - | 3,500 | (12.5%) |
| 10-5-824610-7088 WSIB-VRC FITNESS | 4,628 | 4,190 | 6,100 | (800) | 5,300 | - | 5,300 | (13.1%) |
| Total Wages & Benefits | 188,569 | 156,939 | 238,200 | (30,900) | 207,300 | - | 207,300 | (13.0%) |
| Program Services | | | | | | | | |
| 10-5-824680-8505 MATERIALS/SUPPLIES-VRC FITNESS | 6,495 | 3,907 | 7,500 | - | 7,500 | - | 7,500 | - % |
| Total Program Services | 6,495 | 3,907 | 7,500 | - | 7,500 | - | 7,500 | - % |
| Transfers to Own Funds | | | | | | | | |
| 10-5-824690-8986 TRANSFER-RESERVES-VRC FITNESS | 40,800 | 41,800 | 41,800 | - | 41,800 | - | 41,800 | - % |
| Total Transfers to Own Funds | 40,800 | 41,800 | 41,800 | - | 41,800 | - | 41,800 | - % |
| Total Expenditures | 235,864 | 202,646 | 287,500 | (30,900) | 256,600 | - | 256,600 | (10.7%) |
| Other Revenues | | | | | | | | |
| 10-4-824790-5510 YEARLY MEMBERSHIP-VRC FITNESS | (360,935) | (375,744) | (350,000) | (82,000) | (432,000) | - | (432,000) | 23.4% |
| 10-4-824790-5511 QUARTERLY MEMBERSHI-VRC FITNESS | (18,228) | (14,112) | (17,000) | - | (17,000) | - | (17,000) | - % |
| 10-4-824790-5512 HALF YEAR MEMBERSHIP-VRC FITNESS | (7,415) | (8,199) | (6,500) | (1,500) | (8,000) | - | (8,000) | 23.1% |
| 10-4-824790-5513 DAILY MEMBERSHIP-VRC FITNESS | (7,403) | (8,319) | (6,800) | (1,200) | (8,000) | - | (8,000) | 17.6% |
| 10-4-824790-5516 INDOOR TRACK-VRC FITNESS | (2,500) | - | (2,500) | - | (2,500) | - | (2,500) | - % |
| 10-4-824790-5517 SPECIAL PROGRAMS-VRC FITNESS | (3,470) | (4,851) | (3,000) | (1,000) | (4,000) | - | (4,000) | 33.3% |
| 10-4-824790-5519 PERSONAL TRAINING-VRC FITNESS | (1,786) | (10,797) | (3,000) | (4,500) | (7,500) | - | (7,500) | 150.0% |
| 10-4-824790-5999 MISC REVENUE-VRC FITNESS | (625) | - | (1,000) | 1,000 | - | - | - | (100.0%) |
| Total Other Revenues | (402,362) | (422,022) | (389,800) | (89,200) | (479,000) | - | (479,000) | 22.9% |
| Total Revenue: | (402,362) | (422,022) | (389,800) | (89,200) | (479,000) | - | (479,000) | 22.9% |
| Total C&R Fitness Centre | (166,498) | (219,376) | (102,300) | (120,100) | (222,400) | - | (222,400) | 117.4% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| C&R Outdoor Pool | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-5-848610-7001 REG PAY-PART TIME-OUTDOOR POOL | 45,216 | 62,893 | 49,100 | 12,300 | 61,400 | - | 61,400 | 25.1% |
| 10-5-848610-7080 EI-OUTDOOR POOL | 1,031 | 1,467 | 1,100 | 300 | 1,400 | - | 1,400 | 27.3% |
| 10-5-848610-7082 CPP-OUTDOOR POOL | 1,978 | 2,727 | 2,700 | 500 | 3,200 | - | 3,200 | 18.5% |
| 10-5-848610-7084 OMERS-OUTDOOR POOL | 362 | 972 | - | 1,400 | 1,400 | - | 1,400 | - % |
| 10-5-848610-7086 EHT-OUTDOOR POOL | 881 | 1,231 | 1,000 | 200 | 1,200 | - | 1,200 | 20.0% |
| 10-5-848610-7088 WSIB-OUTDOOR POOL | 1,323 | 1,818 | 1,400 | 400 | 1,800 | - | 1,800 | 28.6% |
| Total Wages & Benefits | 50,791 | 71,108 | 55,300 | 15,100 | 70,400 | - | 70,400 | 27.3% |
| Vehicle/Equipment | | | | | | | | |
| 10-5-848670-7840 EQUIP REPAIR/MAINT-OUTDOOR POOL | 652 | 642 | - | - | - | - | - | - % |
| Total Vehicle/Equipment | 652 | 642 | - | - | - | - | - | - % |
| Total Expenditures | 51,443 | 71,750 | 55,300 | 15,100 | 70,400 | - | 70,400 | 27.3% |
| Other Revenues | | | | | | | | |
| 10-4-848790-5501 YOUTH PROGRAMS-OUTDOOR POOL | (33,884) | (27,651) | (35,000) | - | (35,000) | - | (35,000) | - % |
| 10-4-848790-5518 PRIVATE LESSONS-OUTDOOR POOL | (13,768) | (15,779) | (14,000) | (2,800) | (16,800) | - | (16,800) | 20.0% |
| 10-4-848790-5530 FACILITY RENTAL-OUTDOOR POOL | (2,087) | (1,944) | (2,500) | (1,500) | (4,000) | - | (4,000) | 60.0% |
| 10-4-848790-5568 PUBLIC SWIMMING-VRC OUTDOOR POOL | (6,000) | (6,815) | (6,500) | (5,500) | (12,000) | - | (12,000) | 84.6% |
| Total Other Revenues | (55,739) | (52,189) | (58,000) | (9,800) | (67,800) | - | (67,800) | 16.9% |
| Total Revenue: | (55,739) | (52,189) | (58,000) | (9,800) | (67,800) | - | (67,800) | 16.9% |
| Total C&R Outdoor Pool | (4,296) | 19,561 | (2,700) | 5,300 | 2,600 | - | 2,600 | (196.3%) |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Planning & Development | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-920610-5290 GROUP INSURANCE REVENUE-PLANNING | (11,678) | (1,095) | - | - | - | - | - | - % |
| 10-5-920610-7000 REG PAY-FULL TIME-PLANNING & DEVT | 467,369 | 467,316 | 581,800 | 30,500 | 612,300 | 100,800 | 713,100 | 22.6% |
| 10-5-920610-7080 EI-PLANNING & DEVT | 5,085 | 6,174 | 6,000 | 300 | 6,300 | - | 6,300 | 5.0% |
| 10-5-920610-7082 CPP-PLANNING & DEVT | 16,310 | 20,134 | 20,900 | 700 | 21,600 | - | 21,600 | 3.3% |
| 10-5-920610-7084 OMERS-PLANNING & DEVT | 50,225 | 54,206 | 64,900 | 4,500 | 69,400 | - | 69,400 | 6.9% |
| 10-5-920610-7086 EHT-PLANNING & DEVT | 9,103 | 9,401 | 11,300 | 600 | 11,900 | - | 11,900 | 5.3% |
| 10-5-920610-7088 WSIB-PLANNING & DEVT | 12,275 | 13,254 | 15,500 | 300 | 15,800 | - | 15,800 | 1.9% |
| 10-5-920610-7090 GROUP INSURANCE-PLANNING & DEVT | 28,949 | 29,034 | 35,800 | (300) | 35,500 | - | 35,500 | (0.8%) |
| 10-5-920610-7092 GREEN SHIELD-PLANNING & DEVT | 53,122 | 48,958 | 65,400 | 5,700 | 71,100 | 8,300 | 79,400 | 21.4% |
| Total Wages & Benefits | 630,760 | 647,382 | 801,600 | 42,300 | 843,900 | 109,100 | 953,000 | 18.9% |
| Administrative Expenses | | | | | | | | |
| 10-5-920640-7100 OFFICE SUPPLIES-PLANNING & DEVT | 213 | 887 | 900 | - | 900 | - | 900 | - % |
| 10-5-920640-7104 POSTAGE/SHIPPING-PLANNING & DEVT | 1,396 | 1,521 | 2,500 | (500) | 2,000 | - | 2,000 | (20.0%) |
| 10-5-920640-7112 ADVERTISING-PLANNING & DEVT | 5,546 | 7,943 | 2,000 | 1,000 | 3,000 | - | 3,000 | 50.0% |
| 10-5-920640-7116 REMUNERATION-COA/PRC-PLANNING & DEVT | 7,687 | 6,000 | 7,000 | - | 7,000 | - | 7,000 | - % |
| 10-5-920640-7120 INSURANCE-GENERAL-PLANNING & DEVT | 11,315 | 12,105 | 13,000 | 1,900 | 14,900 | - | 14,900 | 14.6% |
| 10-5-920640-7170 CELL PHONE-PLANNING & DEVT | 2,197 | 1,633 | 2,600 | 900 | 3,500 | - | 3,500 | 34.6% |
| Total Administrative Expenses | 28,354 | 30,089 | 28,000 | 3,300 | 31,300 | - | 31,300 | 11.8% |
| Personnel Expenses | | | | | | | | |
| 10-5-920650-7130 TRAVEL-PLANNING & DEVT | - | - | 200 | - | 200 | - | 200 | - % |
| 10-5-920650-7132 CONF/SEMINAR/TRAINING-PLANNING & DEVT | 2,901 | 6,386 | 17,000 | 2,000 | 19,000 | - | 19,000 | 11.8% |
| 10-5-920650-7134 MEMBERSHIP/SUBSCR-PLANNING & DEVT | 5,296 | 7,052 | 7,500 | 1,000 | 8,500 | - | 8,500 | 13.3% |
| 10-5-920650-7140 CLOTHING-PLANNING & DEVT | 382 | 327 | 800 | 800 | 1,600 | - | 1,600 | 100.0% |
| Total Personnel Expenses | 8,579 | 13,765 | 25,500 | 3,800 | 29,300 | - | 29,300 | 14.9% |
| Program Services | | | | | | | | |
| 10-5-920680-7200 LEGAL FEES-PLANNING & DEVT | 273 | 601 | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-920680-7201 LEGAL FEES-BYLAW ENFORCEMENT-PLANNING & DEVT | 2,729 | 142 | 20,000 | - | 20,000 | - | 20,000 | - % |
| 10-5-920680-7204 NATURAL HERITAGE SERVICES-PLAN & DEVT | 3,285 | - | - | - | - | - | - | - % |
| 10-5-920680-7205 CONTRACTED SERVICES-PLANNING & DEVT | 5,364 | 5,692 | 5,000 | 5,000 | 10,000 | - | 10,000 | 100.0% |
| 10-5-920680-7272 RISK MGT SERVICES-ERCA-PLANNING & DEVT | - | 2,975 | - | - | - | - | - | - % |
| 10-5-920680-8999 MISC EXPENSE-PLAN-PLANNING & DEVT | 572 | 537 | 10,000 | - | 10,000 | - | 10,000 | - % |
| Total Program Services | 12,223 | 9,947 | 37,500 | 5,000 | 42,500 | - | 42,500 | 13.3% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-920690-8986 TRANSFER-RESERVES-PLANNING & DEVT | 38,000 | 38,000 | 38,000 | - | 38,000 | - | 38,000 | - % |
| Total Transfers to Own Funds | 38,000 | 38,000 | 38,000 | - | 38,000 | - | 38,000 | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Total Expenditures | 717,916 | 739,183 | 930,600 | 54,400 | 985,000 | 109,100 | 1,094,100 | 17.6% |
| Other Revenues | | | | | | | | |
| 10-4-920790-5830 COMMITTEE OF ADJUSTMENT | (23,200) | (22,465) | (23,500) | - | (23,500) | - | (23,500) | - % |
| 10-4-920790-5832 OFFICIAL PLAN/ZONING APPL | (51,800) | (61,500) | (51,000) | - | (51,000) | - | (51,000) | - % |
| 10-4-920790-5999 MISC REVENUE-PLAN-PLANNING & DEV | (1,000) | (3,500) | (500) | - | (500) | - | (500) | - % |
| Total Other Revenues | (76,000) | (87,465) | (75,000) | - | (75,000) | - | (75,000) | - % |
| Total Revenue: | (76,000) | (87,465) | (75,000) | - | (75,000) | - | (75,000) | - % |
| Total Planning & Development | 641,916 | 651,718 | 855,600 | 54,400 | 910,000 | 109,100 | 1,019,100 | 19.1% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Building Division | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 10-4-380610-5290 GROUP INSURANCE REVENUE-BLDG SERV | - | (2,091) | - | - | - | - | - | - % |
| 10-5-380610-7000 REG PAY-FULL TIME-BLDG SERV | 263,075 | 307,598 | 446,500 | 28,200 | 474,700 | - | 474,700 | 6.3% |
| 10-5-380610-7001 REG PAY-PART TIME-BLDG SERV | - | 680 | - | - | - | - | - | - % |
| 10-5-380610-7080 EI-BLDG SERV | 3,393 | 4,716 | 6,000 | 300 | 6,300 | - | 6,300 | 5.0% |
| 10-5-380610-7082 CPP-BLDG SERV | 10,851 | 14,747 | 19,900 | 1,000 | 20,900 | - | 20,900 | 5.0% |
| 10-5-380610-7084 OMERS-BLDG SERV | 25,624 | 31,898 | 46,900 | 4,000 | 50,900 | - | 50,900 | 8.5% |
| 10-5-380610-7086 EHT-BLDG SERV | 5,187 | 6,101 | 8,700 | 600 | 9,300 | - | 9,300 | 6.9% |
| 10-5-380610-7088 WSIB-BLDG SERV | 7,022 | 8,898 | 12,800 | 600 | 13,400 | - | 13,400 | 4.7% |
| 10-5-380610-7090 GROUP INSURANCE-BLDG SERV | 21,524 | 18,932 | 29,900 | - | 29,900 | - | 29,900 | - % |
| 10-5-380610-7092 GREEN SHIELD-BLDG SERV | 38,042 | 37,684 | 49,900 | 6,100 | 56,000 | - | 56,000 | 12.2% |
| Total Wages & Benefits | 374,718 | 429,163 | 620,600 | 40,800 | 661,400 | - | 661,400 | 6.6% |
| Administrative Expenses | | | | | | | | |
| 10-5-380640-7100 OFFICE SUPPLIES-BLDG SERV | 743 | 3,313 | 1,300 | - | 1,300 | - | 1,300 | - % |
| 10-5-380640-7104 POSTAGE/SHIPPING-BLDG SERV | 56 | 41 | 1,000 | (500) | 500 | - | 500 | (50.0%) |
| 10-5-380640-7170 CELL PHONE-BLDG SERV | 3,161 | 1,631 | 3,200 | - | 3,200 | - | 3,200 | - % |
| Total Administrative Expenses | 3,960 | 4,985 | 5,500 | (500) | 5,000 | - | 5,000 | (9.1%) |
| Personnel Expenses | | | | | | | | |
| 10-5-380650-7130 TRAVEL-BLDG SERV | 13 | 638 | 200 | 500 | 700 | - | 700 | 250.0% |
| 10-5-380650-7132 CONF/SEMINAR/TRAINING-BLDG SERV | 12,571 | 16,414 | 17,000 | 3,000 | 20,000 | - | 20,000 | 17.6% |
| 10-5-380650-7134 MEMBERSHIP/SUBSCR-BLDG SERV | 1,560 | 1,742 | 2,500 | - | 2,500 | - | 2,500 | - % |
| 10-5-380650-7140 CLOTHING-BLDG SERV | 951 | 1,330 | 2,000 | - | 2,000 | - | 2,000 | - % |
| Total Personnel Expenses | 15,095 | 20,124 | 21,700 | 3,500 | 25,200 | - | 25,200 | 16.1% |
| Program Services | | | | | | | | |
| 10-5-380680-7200 LEGAL FEES-BLDG SERV | 2,184 | 149 | 6,000 | - | 6,000 | - | 6,000 | - % |
| 10-5-380680-7205 CONTRACTED SERVICES-BUILDING | 135,749 | 98,943 | - | - | - | - | - | - % |
| 10-5-380680-8997 OVERHEAD ALLOCATION-BLDG SERV | 247,700 | 210,500 | 252,600 | 5,100 | 257,700 | - | 257,700 | 2.0% |
| 10-5-380680-8999 MISC EXPENSE-BLDG SERV | 341 | 1,431 | 7,000 | - | 7,000 | - | 7,000 | - % |
| Total Program Services | 385,974 | 311,023 | 265,600 | 5,100 | 270,700 | - | 270,700 | 1.9% |
| Transfers to Own Funds | | | | | | | | |
| 10-5-380690-8987 TRANSFER-RESERVE FUND-BLDG SERV | 73,518 | 159,845 | - | - | - | - | - | - % |
| Total Transfers to Own Funds | 73,518 | 159,845 | - | - | - | - | - | - % |
| Total Expenditures | 853,265 | 925,140 | 913,400 | 48,900 | 962,300 | - | 962,300 | 5.4% |
| Contributions from Own Funds | | | | | | | | |
| 10-4-380780-5987 CONTRIBUTION-RESERVE FUND-BLDG SERV | - | - | (81,300) | (3,900) | (85,200) | - | (85,200) | 4.8% |
| Total Contributions from Own Funds | - | - | (81,300) | (3,900) | (85,200) | - | (85,200) | 4.8% |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Other Revenues | | | | | | | | |
| 10-4-380790-5800 BUILDING PERMIT | (759,945) | (788,884) | (755,100) | (30,000) | (785,100) | - | (785,100) | 4.0% |
| 10-4-380790-5808 BUILDING WORK ORDER | (5,845) | (3,603) | (4,000) | - | (4,000) | - | (4,000) | - % |
| 10-4-380790-5810 HEATING/COOLING PERMIT | (25,925) | (27,373) | (20,000) | (5,000) | (25,000) | - | (25,000) | 25.0% |
| 10-4-380790-5811 PLUMBING PERMIT | (48,515) | (58,805) | (37,000) | (10,000) | (47,000) | - | (47,000) | 27.0% |
| 10-4-380790-5814 POOL PERMIT | (9,208) | (7,556) | (13,500) | - | (13,500) | - | (13,500) | - % |
| 10-4-380790-5816 SEPTIC SYSTEM PERMIT | (2,522) | (2,703) | (2,000) | - | (2,000) | - | (2,000) | - % |
| 10-4-380790-5999 MISC REVENUE-BLDG SERV | (1,306) | - | (500) | - | (500) | - | (500) | - % |
| Total Other Revenues | (853,266) | (888,924) | (832,100) | (45,000) | (877,100) | - | (877,100) | 5.4% |
| Total Revenue: | (853,266) | (888,924) | (913,400) | (48,900) | (962,300) | - | (962,300) | 5.4% |
| Total Building Division | (1) | 36,216 | - | - | - | - | - | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|--|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Water | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 11-4-530610-5290 GROUP INSURANCE REVENUE-WATER | (4,166) | (18,519) | - | - | - | - | - | - % |
| 11-5-530610-7000 REG PAY-FULL TIME-WATER | 762,168 | 494,959 | 670,300 | 27,000 | 697,300 | - | 697,300 | 4.0% |
| 11-5-530610-7001 REG PAY-PART TIME-WATER | - | - | 31,800 | 700 | 32,500 | - | 32,500 | 2.2% |
| 11-5-530610-7080 EI-WATER | 10,239 | 9,017 | 9,200 | 300 | 9,500 | - | 9,500 | 3.3% |
| 11-5-530610-7082 CPP-WATER | 32,798 | 28,124 | 30,900 | 900 | 31,800 | - | 31,800 | 2.9% |
| 11-5-530610-7084 OMERS-WATER | 70,267 | 48,645 | 60,000 | 5,400 | 65,400 | - | 65,400 | 9.0% |
| 11-5-530610-7086 EHT-WATER | 15,330 | 10,230 | 13,200 | 500 | 13,700 | - | 13,700 | 3.8% |
| 11-5-530610-7088 WSIB-WATER | 21,912 | 15,322 | 19,900 | 900 | 20,800 | - | 20,800 | 4.5% |
| 11-5-530610-7090 GROUP INSURANCE-WATER | 36,944 | 36,978 | 38,100 | (100) | 38,000 | - | 38,000 | (0.3%) |
| 11-5-530610-7092 GREEN SHIELD-WATER | 63,497 | 66,647 | 76,800 | 11,800 | 88,600 | - | 88,600 | 15.4% |
| Total Wages & Benefits | 1,008,989 | 691,403 | 950,200 | 47,400 | 997,600 | - | 997,600 | 5.0% |
| Vehicle/Equipment | | | | | | | | |
| 11-5-530670-7840 EQUIP REPAIR/MAINT-WATER | 217 | 31 | 5,000 | - | 5,000 | - | 5,000 | - % |
| 11-5-530670-7860 NEW EQUIPMENT-WATER | 7,377 | 2,570 | 15,000 | - | 15,000 | - | 15,000 | - % |
| Total Vehicle/Equipment | 7,594 | 2,601 | 20,000 | - | 20,000 | - | 20,000 | - % |
| Program Services | | | | | | | | |
| 11-5-530680-7400 WATER PURCHASED-ENWIN-WATER | 2,074,121 | 2,073,946 | 2,325,900 | - | 2,325,900 | - | 2,325,900 | - % |
| 11-5-530680-7402 DISTRIBUTION SYSTEM-WATER | 129,146 | 50,795 | 90,000 | - | 90,000 | - | 90,000 | - % |
| 11-5-530680-7404 METER MAINTENANCE-WATER | 184,785 | 155,386 | 150,000 | - | 150,000 | - | 150,000 | - % |
| 11-5-530680-7406 HYDRANTS-WATER | 5,871 | 10,254 | 30,000 | - | 30,000 | - | 30,000 | - % |
| 11-5-530680-7408 SERVICE INSTALLATION-WATER | 2,544 | - | 2,000 | - | 2,000 | - | 2,000 | - % |
| 11-5-530680-7410 WATER TESTING-WATER | 24,845 | 16,931 | 22,000 | - | 22,000 | - | 22,000 | - % |
| 11-5-530680-7414 DRINKING WATER QUALITY-WATER | 2,680 | - | 10,000 | - | 10,000 | - | 10,000 | - % |
| 11-5-530680-7416 BACKFLOW PROGRAM-WATER | 29,917 | 23,766 | 45,000 | - | 45,000 | - | 45,000 | - % |
| 11-5-530680-8994 LOCATE PROGRAM-WATER | 3,425 | 4,611 | 9,500 | - | 9,500 | - | 9,500 | - % |
| 11-5-530680-8997 OVERHEAD ALLOCATION-WATER | 1,371,400 | 1,165,670 | 1,398,800 | 28,000 | 1,426,800 | - | 1,426,800 | 2.0% |
| 11-5-530680-8999 MISC EXPENSE-WATER | 7,310 | 43,553 | 63,000 | - | 63,000 | - | 63,000 | - % |
| Total Program Services | 3,836,044 | 3,544,912 | 4,146,200 | 28,000 | 4,174,200 | - | 4,174,200 | 0.7% |
| Transfers to Own Funds | | | | | | | | |
| 11-5-530690-8986 TRANSFER-RESERVES-WATER | 2,405,000 | - | 2,770,600 | 321,600 | 3,092,200 | - | 3,092,200 | 11.6% |
| Total Transfers to Own Funds | 2,405,000 | - | 2,770,600 | 321,600 | 3,092,200 | - | 3,092,200 | 11.6% |
| Total Expenditures | 7,257,627 | 4,238,916 | 7,887,000 | 397,000 | 8,284,000 | - | 8,284,000 | 5.0% |
| Other Revenues | | | | | | | | |
| 11-4-530790-5250 PENALTY/INTEREST-WATER | (33,028) | (23,475) | (15,000) | (7,000) | (22,000) | - | (22,000) | 46.7% |
| 11-4-530790-5260 INTEREST-WATER | (88,977) | (448,484) | (676,000) | - | (676,000) | - | (676,000) | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 11-4-530790-5400 CONSUMPTION-RESIDENTIAL-WATER | (3,304,150) | (2,655,735) | (3,445,000) | - | (3,445,000) | - | (3,445,000) | - % |
| 11-4-530790-5410 CONSUMPTION-COMMERCIAL-WATER | (339,044) | (304,393) | (425,000) | - | (425,000) | - | (425,000) | - % |
| 11-4-530790-5419 CONSTRUCTION RATE-WATER | (49,121) | (39,041) | (40,000) | - | (40,000) | - | (40,000) | - % |
| 11-4-530790-5420 BASE RATE-RESIDENTIAL-WATER | (686,129) | (518,866) | (680,000) | (15,000) | (695,000) | - | (695,000) | 2.2% |
| 11-4-530790-5430 BASE RATE-COMMERCIAL-WATER | (41,202) | (31,217) | (41,000) | - | (41,000) | - | (41,000) | - % |
| 11-4-530790-5439 CAPITAL REPLACEMENT CHARGE-WATER | (2,629,642) | (2,204,065) | (2,475,000) | (375,000) | (2,850,000) | - | (2,850,000) | 15.2% |
| 11-4-530790-5820 WATER PERMIT | (51,100) | (84,000) | (70,000) | - | (70,000) | - | (70,000) | - % |
| 11-4-530790-5990 SURPLUS-WATER | (2,093) | (4,100) | - | - | - | - | - | - % |
| 11-4-530790-5999 MISC REVENUE-WATER | (37,240) | (1,800) | (20,000) | - | (20,000) | - | (20,000) | - % |
| Total Other Revenues | (7,261,726) | (6,315,176) | (7,887,000) | (397,000) | (8,284,000) | - | (8,284,000) | 5.0% |
| Total Revenue: | (7,261,726) | (6,315,176) | (7,887,000) | (397,000) | (8,284,000) | - | (8,284,000) | 5.0% |
| Total Water | (4,099) | (2,076,260) | - | - | - | - | - | - % |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| Wastewater | | | | | | | | |
| Summary | | | | | | | | |
| Wages & Benefits | | | | | | | | |
| 12-4-510610-5290 GROUP INSURANCE REVENUE-WASTEWATER | - | (15,930) | - | - | - | - | - | - % |
| 12-5-510610-7000 REG PAY-FULL TIME-WASTEWATER | 178,536 | 138,964 | 185,800 | 6,300 | 192,100 | - | 192,100 | 3.4% |
| 12-5-510610-7080 EI-WASTEWATER | 2,439 | 2,470 | 2,400 | 100 | 2,500 | - | 2,500 | 4.2% |
| 12-5-510610-7082 CPP-WASTEWATER | 7,858 | 7,835 | 8,400 | 300 | 8,700 | - | 8,700 | 3.6% |
| 12-5-510610-7084 OMERS-WASTEWATER | 16,877 | 14,195 | 17,300 | 1,000 | 18,300 | - | 18,300 | 5.8% |
| 12-5-510610-7086 EHT-WASTEWATER | 3,562 | 2,823 | 3,600 | 100 | 3,700 | - | 3,700 | 2.8% |
| 12-5-510610-7088 WSIB-WASTEWATER | 5,173 | 4,234 | 5,500 | 200 | 5,700 | - | 5,700 | 3.6% |
| 12-5-510610-7090 GROUP INSURANCE-WASTEWATER | 14,225 | 8,729 | 10,700 | (100) | 10,600 | - | 10,600 | (0.9%) |
| 12-5-510610-7092 GREEN SHIELD-WASTEWATER | 16,952 | 11,273 | 17,600 | 1,500 | 19,100 | - | 19,100 | 8.5% |
| Total Wages & Benefits | 245,622 | 174,593 | 251,300 | 9,400 | 260,700 | - | 260,700 | 3.7% |
| Vehicle/Equipment | | | | | | | | |
| 12-5-510670-7840 SMALL EQUIPMENT MAINTENANCE-WASTEWATER | - | - | 3,000 | - | 3,000 | - | 3,000 | - % |
| 12-5-510670-7860 NEW EQUIPMENT-WASTEWATER | 5,733 | 3,339 | 5,000 | - | 5,000 | - | 5,000 | - % |
| Total Vehicle/Equipment | 5,733 | 3,339 | 8,000 | - | 8,000 | - | 8,000 | - % |
| Program Services | | | | | | | | |
| 12-5-510680-7430 SEWER MAINTENANCE-WINDSOR-WASTEWATER | 1,046,654 | 869,408 | 1,015,000 | 250,000 | 1,265,000 | - | 1,265,000 | 24.6% |
| 12-5-510680-7432 SEWER MAINTENANCE-OCWA-WASTEWATER | 365,812 | 376,707 | 480,000 | - | 480,000 | - | 480,000 | - % |
| 12-5-510680-7434 SCADA MAINTENANCE-OCWA-WASTEWATER | 79,590 | 39,107 | 63,200 | 22,000 | 85,200 | - | 85,200 | 34.8% |
| 12-5-510680-7440 SEWER MAINTENANCE-TOWN-WASTEWATER | 39,694 | 28,603 | 125,000 | (36,000) | 89,000 | - | 89,000 | (28.8%) |
| 12-5-510680-7450 PUMPING STATIONS-HYDRO-WASTEWATER | 93,126 | 73,975 | 120,000 | 6,000 | 126,000 | - | 126,000 | 5.0% |
| 12-5-510680-7451 PUMPING STATIONS-MAINT-WASTEWATER | 73,321 | 68,314 | 59,000 | 10,000 | 69,000 | - | 69,000 | 16.9% |
| 12-5-510680-7452 PUMPING STATIONS-TELEPHONE-WASTEWATER | 14,606 | 14,050 | 8,000 | 8,000 | 16,000 | - | 16,000 | 100.0% |
| 12-5-510680-8994 LOCATE PROGRAM-WASTEWATER | 7,530 | 6,848 | 8,700 | - | 8,700 | - | 8,700 | - % |
| 12-5-510680-8997 OVERHEAD ALLOCATION-WASTEWATER | 1,031,900 | 877,090 | 1,052,500 | 21,000 | 1,073,500 | - | 1,073,500 | 2.0% |
| 12-5-510680-8999 MISC EXPENSE-WASTEWATER | 13,633 | 262 | 3,000 | - | 3,000 | - | 3,000 | - % |
| Total Program Services | 2,765,866 | 2,354,364 | 2,934,400 | 281,000 | 3,215,400 | - | 3,215,400 | 9.6% |
| Long Term Debt Repayment | | | | | | | | |
| 12-5-510630-8950 DEBT-PRINCIPAL-SEWER PROJECTS | 115,513 | 121,479 | 121,500 | 6,300 | 127,800 | - | 127,800 | 5.2% |
| 12-5-510630-8951 DEBT-INTEREST-SEWER PROJECTS | 296,440 | 290,474 | 290,500 | (6,300) | 284,200 | - | 284,200 | (2.2%) |
| Total Long Term Debt Repayment | 411,953 | 411,953 | 412,000 | - | 412,000 | - | 412,000 | - % |
| Transfers to Own Funds | | | | | | | | |
| 12-5-510690-8986 TRANSFER-RESERVES-WASTEWATER | 2,158,000 | - | 2,796,500 | (290,400) | 2,506,100 | - | 2,506,100 | (10.4%) |
| Total Transfers to Own Funds | 2,158,000 | - | 2,796,500 | (290,400) | 2,506,100 | - | 2,506,100 | (10.4%) |
| Total Expenditures | 5,587,174 | 2,944,249 | 6,402,200 | - | 6,402,200 | - | 6,402,200 | - % |
| Contributions from Own Funds | | | | | | | | |

| | 2023 Actuals | 2024 Actuals Oct 31 | 2024 Approved Budget | 2025 Status Quo/ Contractual | 2025 Base Budget | 2025 Recommended Enhancement | 2025 Requested Budget | % Change Requested/ P.Y |
|---|-----------------|---------------------------|----------------------------|------------------------------------|------------------------|------------------------------------|-----------------------------|-------------------------------|
| 12-4-510780-5988 CONTRIBUTION-DEFERRED REVENUE-WASTEWATER | (411,953) | (411,953) | (412,000) | - | (412,000) | - | (412,000) | - % |
| Total Contributions from Own Funds | (411,953) | (411,953) | (412,000) | - | (412,000) | - | (412,000) | - % |
| Other Revenues | | | | | | | | |
| 12-4-510790-5250 PENALTY/INTEREST-WASTEWATER | (21,815) | (16,610) | (15,000) | - | (15,000) | - | (15,000) | - % |
| 12-4-510790-5260 INTEREST-WASTEWATER | (89,862) | (277,003) | (377,000) | - | (377,000) | - | (377,000) | - % |
| 12-4-510790-5419 CONSTRUCTION RATE-SEWER | (11,769) | (5,000) | - | - | - | - | - | - % |
| 12-4-510790-5440 CONSUMPTION-RESIDENTIAL-WASTEWATER | (2,451,261) | (1,935,472) | (2,649,100) | - | (2,649,100) | - | (2,649,100) | - % |
| 12-4-510790-5450 CONSUMPTION-COMMERCIAL-WASTEWATER | (283,564) | (212,701) | (364,600) | 50,000 | (314,600) | - | (314,600) | (13.7%) |
| 12-4-510790-5460 BASE RATE-RESIDENTIAL-WASTEWATER | (206,730) | (144,346) | (257,000) | - | (257,000) | - | (257,000) | - % |
| 12-4-510790-5470 BASE RATE-COMMERCIAL-WASTEWATER | (108) | (81) | - | - | - | - | - | - % |
| 12-4-510790-5478 BASE RATE-COMMUTED-WASTEWATER | (203,206) | (192,379) | (275,000) | - | (275,000) | - | (275,000) | - % |
| 12-4-510790-5479 CAPITAL REPLACEMENT CHARGE-WASTEWATER | (1,906,767) | (1,636,170) | (2,050,000) | (50,000) | (2,100,000) | - | (2,100,000) | 2.4% |
| 12-4-510790-5822 SEWER PERMIT | - | - | (500) | - | (500) | - | (500) | - % |
| 12-4-510790-5990 SURPLUS-WASTEWATER | (3,688) | (4,150) | - | - | - | - | - | - % |
| 12-4-510790-5999 MISC REVENUE-WASTEWATER | (600) | (650) | (2,000) | - | (2,000) | - | (2,000) | - % |
| Total Other Revenues | (5,179,370) | (4,424,562) | (5,990,200) | - | (5,990,200) | - | (5,990,200) | - % |
| Total Revenue: | (5,591,323) | (4,836,515) | (6,402,200) | - | (6,402,200) | - | (6,402,200) | - % |
| Total Wastewater | (4,149) | (1,892,266) | - | - | - | - | - | - % |